

The Transformation of the Demographic Differential Between the U.S. Military and the U.S. Population

Ryan Moffett¹

University of California, Berkeley
Economics Department²

April 2009

Abstract: Using Defense Department and U.S. Census Bureau data from 1997–2006, this paper analyzes the demographic differential between the U.S. Army and the population it represents. The shifting trends in the demographic composition are shown to primarily come from the military recruit labor market and only slightly from military separations. This labor market is analyzed to discover the relationship between the racial composition and the market factors: educational attainment, family income, unemployment, military conflict, race relations, and politics. Fieldwork to discover a relationship between recruiting practices and the demographic composition found no evidence of local racial targeting; however national policies targeting Hispanic underrepresentation are discussed. Time series trend analysis shows that the racial composition was very steady from 1997–2001, with African Americans being overrepresented, while white, Hispanic, and Asian cohorts remained underrepresented. Then, after the invasion of Afghanistan and Iraq, a varied transition began in accessions: African Americans decreased 43.1 percent, whites increased 21.9 percent and Hispanics showed little change from their steady increase. Furthermore, time series analysis indicates a flaw in the Defense Department’s current annual reporting method, and recommendations for continued observation are made to preemptively detect an overcorrection that could cause another demographic differential.

Acknowledgement: This thesis would not be possible without the encouragement, helpful discussions, and continued support of my advisor, Professor Jeffrey Romm. Special thanks also go to Stephanie Gong for her invaluable help with editing and thoughtful notes. All mistakes are the responsibility of the author.

¹ e-mail: rsmoffett@gmail.com

² Undergraduate honors thesis

Table of Contents

	Page:
List of Figures	ii
List of Tables	iii
Introduction.....	1
Data Sources	3
2006 Representation.....	5
Military Recruit Labor market	7
Role of Education.....	7
Family Income.....	9
The Economy	13
Army Recruiting	16
Interview Process and Results	16
In-Depth Race/Ethnicity Examination.....	27
Black/African American Representation.....	28
White Representation	35
Hispanic/Latino Representation	38
Dream Act	40
Military Separations.....	44
Solution from the Navy.....	46
Conclusion	46
Appendix A: Data Tables.....	50
Appendix B: Glossary of Terms	54
Works Cited	55
Works Consulted.....	60

List of Figures

	Page:
Figure 1. 2006 Demographic Comparison.....	6
Figure 2. Educational Attainment Differential by Race	9
Figure 3. Change in Enlistment after 9/11 by Household Income.....	10
Figure 4. Recruit Income Levels.....	12
Figure 5. The Effect of Unemployment on the Percentages of High-Quality Enlistments	14
Figure 6. Black or African American Civilian Population Age 18 – 44, U.S. Army Enlisted Population, Accessions, & Applications	29
Figure 7. Black or African American Percentage Change Since 1997.....	30
Figure 8. White Civilian Population Age 18 – 44, U.S. Army Enlisted Population, Accessions, & Applications	36
Figure 9. White Percentage Change Since 1997.....	37
Figure 10. Hispanic or Latino (of any race) Civilian Population Age 18 – 44, U.S. Army Enlisted Population, Accessions, & Applications.....	38
Figure 11. Separation Composition Compared to Active Duty Composition	45

List of Tables

	Page:
Table 1. 2006 Representation	50
Table 2. Educational Attainment Differential by Race	50
Table 3. Black or African American Representation.....	51
Table 4. Black or African American Percentage Change Since 1997	51
Table 5. Hispanic or Latino (of any race) Representation	51
Table 6. Hispanic or Latino (of any race) Percentage Change Since 1997	51
Table 7. White Representation.....	52
Table 8. White Percentage Change Since 1997	52
Table 9. Calculated Separation Representation	52
Table 10. Calculated Separation Representation Percent Change Since 1997	53
Table 11. Calculated Separation Percentage Compared to Composition	53

Introduction

As the increasingly unpopular war on terrorism continues and additional American lives are lost in Iraq and Afghanistan, the task of enlisting new recruits into the military has become ever more difficult. Meanwhile, the economy has recently emerged from a period of success with improving opportunity, to a recession with increasing unemployment and economic pessimism. The increasing stress on recruitment has caused government policy and military recruiting practices to be called into question. Combined, these socioeconomic, political, and policy factors have been shaping the military's demographic composition, primarily through the recruit labor market. The U.S. Government, through the Defense Department, has implied the goal that the Military's racial composition be mostly consistent with the population it serves (*Population...FY2004* ix). However, the military's racial composition has been going through an evolving transition at a much different pace than that of the U.S. civilian population. In fact, the demographic differential between the military's racial composition and that of the civilian population it represents has contracted greatly from its peak in the nineteen-eighties: raising questions about the magnitude of influence these aforementioned factors have had on the differential through the recruit labor market from 1996 to 2007.

This paper will compare the racial composition of the U.S. Army to the civilian population over the ten year period from 1997 through 2006. The Army population will be further broken down by inflows (accessions), outflows (separations), attempted accessions (applications), and stock (current active duty population). This paper will forgo a historical examination of how the Army population came to be out of sync as observed in 1997, and instead concentrate on causes of the change in flows since then. Inflows will be examined by breaking down the effects of the role of education, family income levels, unemployment rates,

recruiting practices, and government policy on the recruit labor market; a lot of which have ultimately shaped accessions. Additional fieldwork examines the incentives of Army recruiters and the possibility of racially biased recruiting practices. After examining the broader recruit labor market, the trends exhibited by individual racial and ethnic cohorts are examined over the time series, including the contrasting magnitudes of change after each of the Middle East invasions by the United States. Finally, this paper concludes with a policy recommendation to improve the monitoring of the demographic differential.

This research concentrates on the U.S. Army for simplification, but other U.S. Military branches also exhibit similar demographic differentials. The fact that the Army is the largest branch, maintains the largest representation of African American soldiers, and has seen the greatest transformation of racial composition during the last decade, provides reason for concentrating on this particular branch of service. Furthermore, enlisted soldiers were focused on due to comparable reasons of size and representation. To include officers in the comparisons would be misleading, given that the requirement of a four-year college degree to become a commissioned officer requires a different population comparison. The civilian population used for comparison and the composition of the recruit labor market, was limited to ages 18 – 44 in order to maintain consistency with the Defense Department reporting policy and to properly account for age requirements and limits for enlisted personnel³.

³ The military allows recruits to enlist at age 17 with parental permission, but due to the rarity and likelihood of these recruits attaining age 18 by completion of entry level schools, 18 is considered the best age minimum. For the purpose of this paper, the term Civilian and U.S. population include all of those counted by the U.S. Census Bureau. This includes civilians, service members, and Veterans. Given the relative small size of these groups, these additions change the total population very little. The CPS does not have a representational sample that the Veteran populations could be extrapolated from, for the removal from comparisons used in this paper.

Data Sources

Before any cause and effect examination can be initiated, this research requires a sturdy foundation of accurate statistical data. The two primary sources of data used for this research are the Current Population Survey (CPS) and the Office of the Under Secretary of Defense, Personnel and Readiness. The CPS is a statistical survey conducted by the U.S. Census Bureau for the Bureau of Labor Statistics (BLS). It proves to be a better source than standard Census statistics for this paper, because of its greater frequency of completion and additional data filters. The CPS data was collected through the use of the Integrated Public Use Microdata Series (IPUMS) data extraction tools which combine census microdata for social and economic research. Other data that proved useful from the U.S. Census Bureau were from the *2006 American Community Survey* and the American Fact Finder Database. The Defense Department data is made available by the Senate Armed Services Committee's requirement that the Office of the Under Secretary of Defense publish the annual report *Population Representation in the Military Services* to provide a snapshot of the current Department of Defense demographic. The data used for these reports is attained by all Defense Department agencies and maintained by the Defense Manpower Data Center (DMDC). The most recent published report covers fiscal year (FY) 2006⁴. It is inconvenient that the Defense Department has yet to publish FY: 2007, and FY: 2008, but the transformational trends during the ten year period from 1997 to 2006 prove worthy to study. Future updates and composition monitoring are recommended as new data is published.

For statistical consistency, only civilian data collected from the CPS was used for comparison, charts, and graphs⁵. Data was collected for the years 1997 to 2006 due to relevance

⁴ The fiscal year for the Department of Defense purposes is October 1st through September 30th.

⁵ Statistical data on the civilian racial representation was actually collected from IPUMS-USA, Fact Finder, and the Department of Defense through the Defense Manpower Data Center (DMDC). When compared though, all of these data sources differ by as much as 2 to 5 percent.

in trending and importance of examining the most recent published data. Making complete comparisons across all years is difficult because racial categories were expanded and changed during the FY: 2003 reporting period. The Defense Department increased its reporting categories from four (white, black, Hispanic, other) to eight (white, black, American Indian or Alaskan Native [AIAN], Asian, Native Hawaiian or Other Pacific Islander [NHPI], two or more races, and Hispanic or not Hispanic). The change in reporting policy was made in 2003 to comply with the requirements of the Office of Management and Budget (OMB) recommendations set forth in *Standards for Maintaining, Collecting, and Presenting Federal Data on Race and Ethnicity*. However, due to this dramatic change in statistical gathering; the FY: 2003 active duty racial data was not complete in the annual report⁶. It appears that both the U.S. Census Bureau and the Defense Department have continually altered their demographic categories for reporting purposes. Using only the provided data, it would also be improper to compare the Hispanic or Latino category with any other category, due to the different policy for counting this group. Both the Census Bureau and Office of the Under Secretary of Defense present their populations by race in one table, leaving out Hispanics and Latinos, and then display only Hispanic and Latinos in a separate ethnicity table. Therefore, most Hispanics and Latinos are counted twice in multiple categories. For this reason, all comparisons will be made on a one-to-one basis between the same category in the total population and Army population.

⁶ In most cases data from different groups will be compared in the same year and reporting category so the new reporting method should not cause anomalies. However, in the case of the missing 2003 data, for graphical representation 2003 was estimated by a simple average between 2002 and 2004.

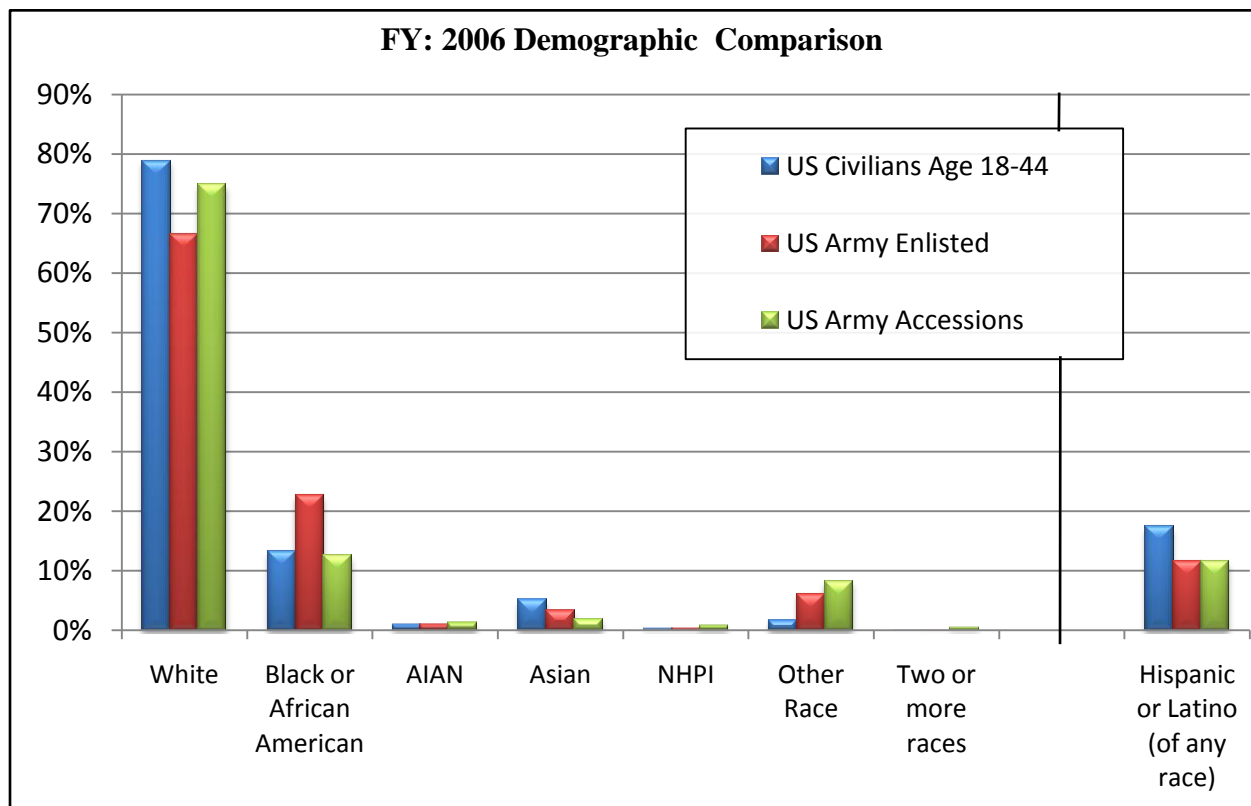
2006 Representation

With statistical data from the CPS and the Office of the Under Secretary of Defense, the racial differential between the total U.S. population, the U.S. Army, and the U.S. Army's accessions⁷ can be examined. As mentioned earlier, the most current data available is from FY: 2006, and will be used here as the most recent point in time for comparison. To begin with, soldiers labeled "white" were the largest racial cohort in the Army but underrepresented in comparison to the civilian population. According to CPS data, 78.8 percent of Americans were labeled white in 2006, while only 66.6 percent of the Army population and 74.9 percent of accessions were white in 2006. The Asian population was also underrepresented on active duty, and even more so in current accessions. According to the CPS, 5.1 percent of Americans considered themselves Asian, but only 3.3 percent of Army soldiers and less than 2.0 percent of current recruits did. The greatest surprise to common media opinion comes from the data on individuals the government considers Hispanic or Latino⁸. According to CPS data, Hispanics made up 17.4 percent of all Americans in 2006, but only 11.6 percent of the Army. The Hispanic cohort is not currently closing their underrepresentation with a matching representation of 11.6 percent of accessions. Given the current rate of civilian Hispanic population increase and lack of equal representation by Hispanic recruits, this racial divide can be expected to continue its expansion. In 2006 only those categorized as black or African American were overrepresented in the Army compared to the civilian population. African Americans made up 13.1 percent of the U.S. population, but an astounding 22.7 percent of the Army's enlisted population. Of equal

⁷ Only non-prior service (NPS) accessions were examined, as the Defense Department breaks accessions into two Groups: NPS and prior service. Prior service accessions represent a slightly different cohort since they have previously enlisted, separated and are usually returning for different reasons than NPS Accessions. NPS accessions also make up a majority of new recruits.

⁸ Common media opinion references the multiple articles found during this research that alludes to military recruiters targeting the Hispanic Cohort to fill their ranks.

importance and the topic of later discussion however, is the drop in African American accessions closer to their target percentage; in 2006 they made up 12.6 percent of accessions and this number has shown continual decreases since the beginning of war on terrorism (Miriam et al.; *Population...FY 2006 2-7*). The data from 2006 quickly points out two issues central to this paper: the overrepresentation by African Americans and underrepresentation by whites and Hispanics. Figure 1 is a visual representation of the differences between the three populations by the race and ethnic categories reported. Each bar represents the cohorts percentage of the total composition of the associated population.



Source: U.S. Army data from ten separate annual reports *Population Representation in the Military Services, FY: 1997 – FY: 2006* published by the Office of the Under Secretary of Defense, Personnel and Readiness (see works cited). Table of data also provided in appendix A.

Note: Both the Census Bureau and the DOD classify Hispanic or Latino as an Ethnicity, different from the other (race) categories in this graph, so they should not be compared except within their own classification,

Figure 1

Military Recruit Labor Market

Military accessions are the inflows of new recruits which alter the active duty demographic composition and comprise the new recruit labor market. Although outflows (separations) will be briefly discussed later, it is the examination of accessions along criteria such as education, family income, unemployment rate, demographics, and other characteristics that have shown change worthy of further assessment. These factors have all been proven to affect the recruit labor market as a whole, but they are not consistent along racial cohorts so they also affect the demographic differential.

Role of Education

An essential side note to consider is the importance that the racial differential in education attainment plays on military accessions and general statistical comparisons. The Defense Department maintains a policy that requires greater than 90 percent of military members hold a high school degree or higher credential (*Population...FY2004* 2-16). According to *Manpower Quality in the All-Volunteer Force*, published in 2004, the reason for this requirement is that “over 75 percent of recruits with high school diplomas will complete at least two years of service, compared to just over 55 percent of their nongraduate peers” (Armor and Sackett). Unfortunately high school completion is not equal across demographic cohorts. In-depth comparisons on the racial differential between these populations could factor in these educational roadblocks. For example, although the Census data would say that Hispanics make up 17.4 percent of the population, and African Americans 13.9 percent, if their high school completion rates are not equal across race, these cohorts may not make up the same percentages of the true recruit labor market (Miriam et al.). According to the Department of Education data, published in

Population Representation in the Military Services: FY 2004, only “62 percent of 18 to 24 year-old Hispanics completed high school... compared to 75 percent of Blacks and 80 percent of Whites” (2-13). Therefore, percentages gathered from CPS data cannot be directly tied to the market for recruits without factoring this in. According to CPS data, considering only the high-school-graduate population would show marginally greater overrepresentation by African Americans, greater underrepresentation by whites and Asians, and less underrepresentation by the Hispanic population (Miriam et al.). Figure 2 provides a look at the demographic differential between the civilian population with and without high school completion from 1997 to 2006. It does this by displaying the difference between a civilian comparison population with a high school diploma, and a comparison population with no education attainment filter. It is clear that the reporting of the Hispanic cohort would see the greatest change if education was factored into the demographic differential, as their underrepresentation would be decreased if the military composition was only compared to the diploma attained population. However, given the Defense Department’s goal to close the demographic differential, this paper will assume that the problem of high school graduation rates will be left as a separate concern. Furthermore, it will be assumed that the more worthy goal should be an equal representation of the American population and not just to the high school diploma-holding American population⁹. Additional evidence will be presented later to suggest that the Hispanic cohort may not follow the higher attrition rate correlation with a lack of high school completion statistic described above.

⁹ By no means should this suggestion of a comparison population subordinate the real problem of low graduation rates of the Hispanic cohort. The assumption here is that the Department of Education should work toward raising these rates to an equal level and the Defense Department should plan accordingly.

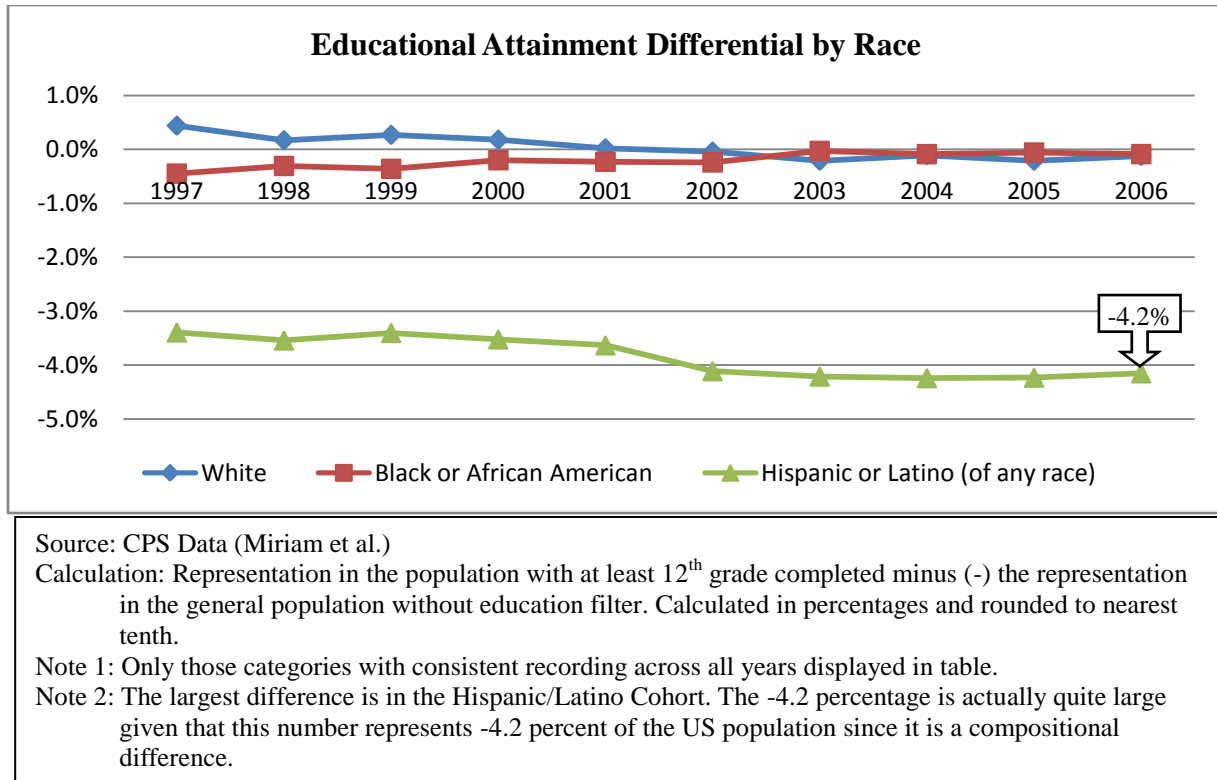


Figure 2

Family Income

Another important issue when discussing the new recruit labor market is the examination of family income levels as another disparity that many people might assume adds to the racial misrepresentation. In other words, it is thought to be true that most recruits come from lower income families or that recruiters target those recruits who stand to gain the most monetarily by enlisting in the Military. So after the attacks on 9/11, it would be easy to assume that when recruiting became more difficult, recruiters would move further into lower-income neighborhoods. However, The Heritage Center for Data Analysis argues that this assumption is incorrect. In their report, *Who Bears The Burden? Demographic Characteristics of U.S. Military Recruits Before and After 9/11*, published November 2005, Tim Kane, Ph.D. analyzed recruitment data between 1999 and 2003. His findings were that “Proportionally, both poorer

and richer areas provide slightly fewer recruits, and middle-income areas provide slightly more” (Kane 10). In figure 3, Kane provides a visual chart displaying recruits in income bracket \$40,000 and below, provided the same number or fewer recruits after 9/11; conversely, brackets above \$40,000 provided the same or more. Income levels were measured by family, and not by actual recruit as this data are unavailable. According to the U.S. Census Bureau, the median household income for this time period was \$46,326 (DeNavas-Walt, et al. 4). Since it is the case that income is not evenly distributed over racial cohorts, this trend may in fact expand the racial gap in the military population.

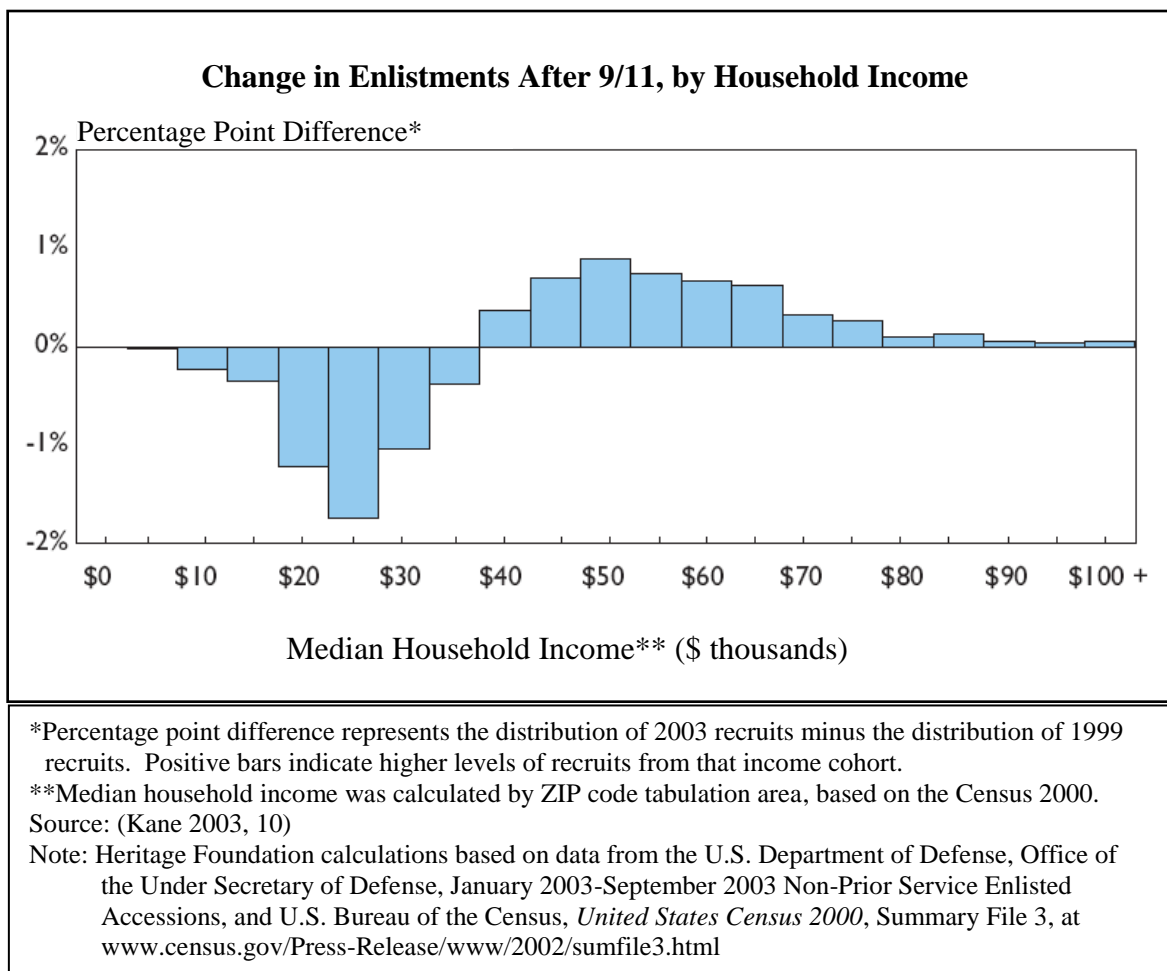
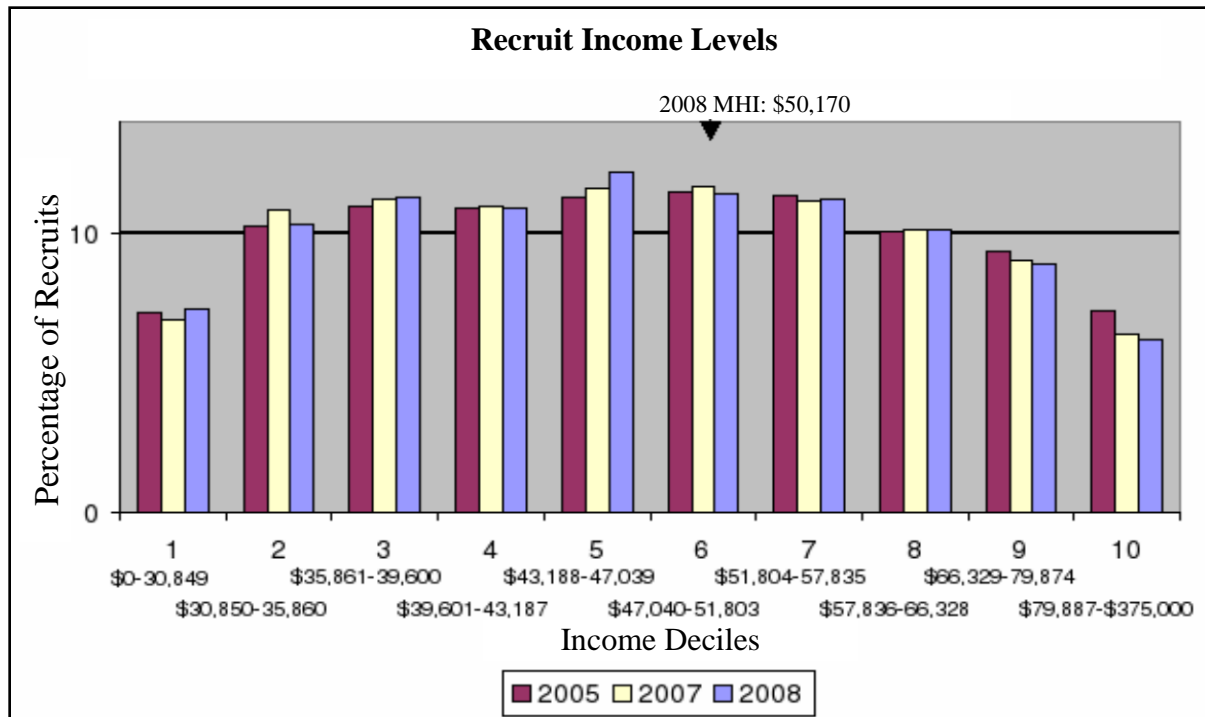


Figure 3

Whereas figure 3 presents the changes in accessions by income level from late 2001 until the published date of 2003, figure 4 moves outside the standard ten-year time period of this paper to examine current recruit composition by income. Figure 4 was constructed by the National Priority Project (NPP) which breaks down recruits into deciles by median family income from the zip code of their enlistment. Although it would be more exact to compare actual recruit family income, this information is not currently available. The x-axis on this chart is broken down into ten deciles; each representing 10 percent of the youth population ages 18–24. For example, the first decile shows that 10 percent of the youth population lives in communities with a median household income between \$0 and \$30,839. The vertical bars represent the quantity of recruits coming from those areas during the corresponding years. According to the NPP, youth from the lowest decile and the two highest deciles are underrepresented, and the NPP points out that the two highest Deciles have seen a continued drop since 2005. It appears that the majority of accessions for these years have come from middle to lower middle income neighborhoods. Similar to the previous figure, another important comparison point is the 2008 median household income at \$50,170, which lies in the 6th decile (*National Priorities...*).



Source: (*National Priorities...*)

Note: Actual graph copied from source due to authors not publishing or making public data used in its creation. “Median household income estimates by ZIP code are drawn from 2008 estimates from Claritas, Inc. [<http://www.claritas.com/Default.jsp>] (These data were purchased by NPP.) Army data were obtained from the Army through a [Freedom of information act] FOIA request submitted by NPP. Recruits from Puerto Rico and U.S. territories are not included. The numbers indicating the decile ranges are from 2008”.

Figure 4

This information is important for two reasons. First of all, although both the highest and lowest income cohorts are underrepresented, this data fails to show a significant targeting of lower income youth. Second, if the different racial cohorts are not evenly spread throughout this distribution, it can be assumed that the civilian family income level of the recruit labor market has had and will continue to have an effect on the racial composition of the Army. The debate over the true impact of family income on military accession is not that simple though, and will likely continue for years to come. For a different point of view, Ann Tyson of the *Washington Post* argued in 2005 that pentagon data showed that the military was increasingly relying “on economically depressed, rural areas where youths' need for jobs may outweigh the risks of going

to war” (A01). Tyson also quotes Anita Dancs, research director for the NPP, as saying, "A lot of the high recruitment rates are in areas where there is not as much economic opportunity for young people" (qtd. in Tyson A01). Regardless of the magnitude of family income levels on military accessions, it should be a clear goal of the Defense Department to include income levels in its goal to create a representational military population.

The Economy

The state of the economy plays a large role in the supply of military recruits. Civilian employment is a substitute for military service; therefore the supply of civilian employment is in direct competition with military recruitment. Periods of high unemployment, when jobs are difficult to attain in the civilian market can make youth more willing to consider military service, and recruitment of what the Defense Department calls “high quality recruits” becomes easier. High quality recruits are the most sought after members of the recruit labor market, and are designated as such by the Defense Department following completion of high school and the attainment of a certain, unpublished, high score on the Armed Services Vocational Aptitude Battery (ASVAB)¹⁰. For comparison during the 1990s, when youth unemployment¹¹ was relatively high, as much as 14.2 percent in 1992, 74 percent of new recruits were high quality, but in 2000 when youth unemployment was 9.3 percent, the proportion of high quality recruits was as low as 57 percent (Bicksler and Nolan 3). In figure 5, you can see the relationship between the youth unemployment rate and high quality accessions for the 20 year period of 1985 to 2005.

¹⁰ The ASVAB has also been identified as the Armed Forces Qualification Test (AFQT) in recent publications.

¹¹ Youth Unemployment is the measure of unemployment of the civilian noninstitutional population, ages 16 to 24.

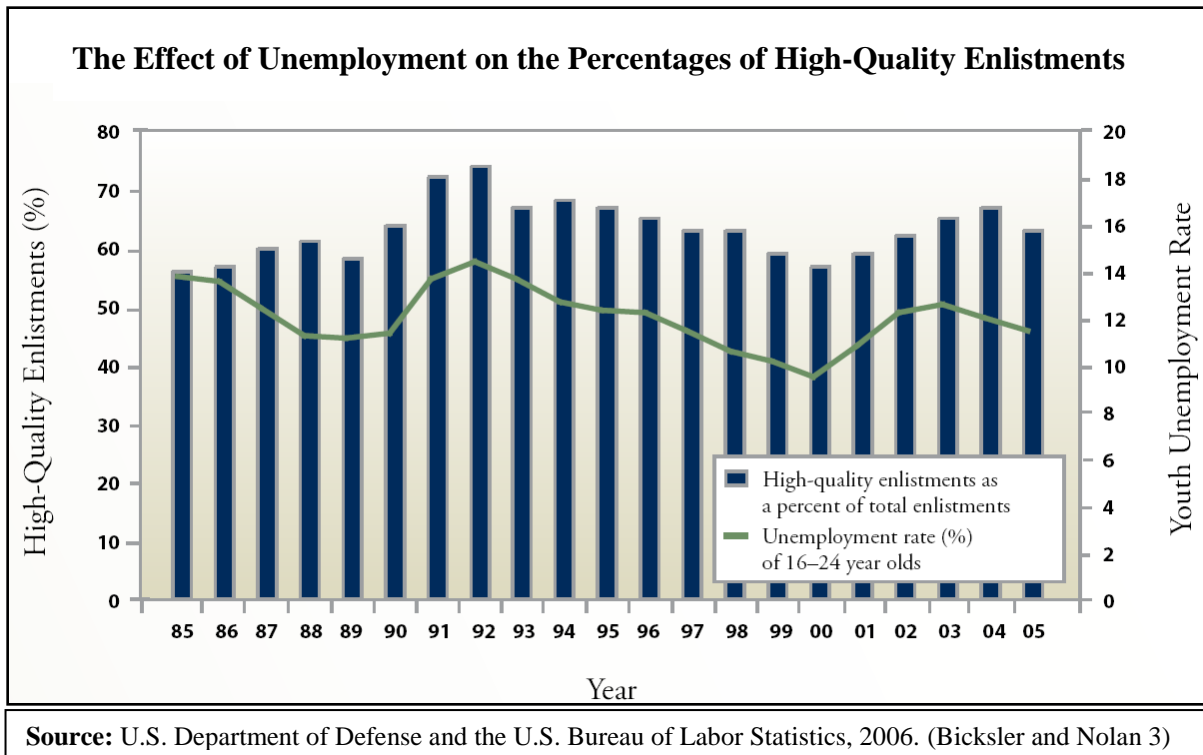


Figure 5

Analysis completed for the Defense Department of the relationship between the unemployment rate and high quality enlistment rates estimate that a 10 percent decrease in unemployment (e.g. from 5 percent to 4.5 percent) would reduce high quality Army enlistments by approximately 5 percent, or nearly 2,500 recruits. Now this is not to say that recruitment will fall by this amount; it is important to point out the success of the Defense Department in reaching its recruitment goals. During the 24 years from 1982 to 2006, the department has only failed to reach its goals three times in 1998 and 1999, during periods of low unemployment, and then more recently in 2005. Therefore, the decrease in high quality accessions associated with a decrease in unemployment would likely mean an increase in non-high quality accessions. If the racial composition is not equal across this high/non-high quality divide, it can be assumed that a change in unemployment would affect the racial composition of accessions. The Army has not

consistently published the racial breakdown of recruits by what they consider high quality or not. However, given that some minority cohorts have lower high school completion rates, as discussed previously, and may score lower on ASVAB due to language barriers or other reasons to be discussed later: these minority cohorts may comprise a larger portion of non-high quality recruits. This disparity in representation would suggest that a decrease in youth unemployment could cause an increase in the representation of some minority cohorts in the accession population.

This relationship between unemployment and accessions is especially important now given that the youth unemployment rate has risen from 11 percent in 2005 to 14 percent in 2008 and is expected to continually increase throughout 2009 as the recession continues to hurt the job market (U.S. Bureau of Labor Statistics). This increasing unemployment rate will increase the supply of high quality recruits. Adding to the complexity of this relationship is the disparity in unemployment among racial cohorts. For example, the fact that African Americans have a youth unemployment rate nearly twice that of whites would lead to a greater representation of African Americans in the military than whites (Baron and Williams A1). Holding all else constant, as the current recession worsens, the Defense Department should expect an increase in minority accessions representing racial groups with inconsistently higher youth unemployment rates. Remembering that this increase will be countered somewhat by the increase in the nonrepresentational high quality recruit supply discussed previously. Further reporting of the racial breakdown of recruits in these quality designations by the Defense Department, and examination of the possibility of differing relations between unemployment and accessions by individual cohorts is required to fully understand the complex relationship between unemployment and the military's racial composition.

Army Recruiting

Army recruiters are on the front line of accessions, and regardless of whether they contribute to the racial differential or not, distinguishing between the policies they are guided by and their actual methods may hold the key to corrective policy. Recruiting is the primary basis for accessions into the military and the center of much of the controversy surrounding race and questionable tactics. Along with analyzing published statistics and reading the available literature, interviews were also conducted to search for a link between recruiters and both the cause and solution to the demographic differential. The method used to investigate how recruiters conduct themselves on the job was observation and a series of interview questions.

Interviews and observations to examine possible racial targeting concentrated on two distinct areas of California, with data collected from the Bay Area near Oakland and the Central San Joaquin Valley, near Fresno. The Bay Area was chosen for its high Asian and African American population in comparison to other areas of California. For comparison, the southern San Joaquin Valley was chosen for its high representation of Hispanics, Laotians, and Hmongs. These two areas provide two demographically distinct populations and offer a chance to examine if Americans, of Asian descent, are being ignored as statistics may suggest, or if Hispanic Americans are being targeted as recent public media reports have claimed.

Interview Process and Results

Conducting interviews proved to be no small task, and the difficulties involved will be discussed later. The goal of this small field study was to gain the opinions of recruiters conducting operations in California. Recruiters are unlikely to admit to discriminatory recruiting

policies, so the interviews were designed to allow recruiters to discuss race as much as they felt comfortable.

Recruiters were asked a set of similar questions for comparability, but all were also encouraged to elaborate as much as they wished on any topic. The questions were designed to attain the opinion of the local recruiters rather than politically correct answers that the Army Command might have given if asked. Recruiters of different races including: white, African American, and Hispanic were interviewed. These interviews were conducted during normal office hours at recruiting offices. All interview participants will remain anonymous to protect their privacy and military careers.

Prior to meeting with recruiters, the military regulations outlining their duties were examined to gain a better understanding of their practices and the regulation of their daily activities. These include *Army Regulation (AR) 601-1, Assignment of Enlisted Personnel to the U.S. Army Recruiting Command*, December 2006; *AR 601-210 Active and Reserve Components Enlistment Program*, dated June 2007; and *U.S. Army Recruiting (USAREC) Regulation 672-10, Recruiting Incentive Awards*, dated February 2002. The first two regulations provide directives for doing the job of Army Recruiter. The third regulation covers incentive programs set in place to motivate recruiters to succeed in their jobs and enlist large numbers of what these regulations call “high quality” recruits, as explained earlier. U.S. Army regulations are in-depth, in general, and these examples correspond to this, but none of these regulations have any mention of race or ethnicity. The third regulation listed, *USAREC Reg. 672-10* describes an incentive program that may have the capacity to add demographic corrective factors. If recruiters are truly motivated by this incentive matrix, which is outlined later, then a program

establishing greater incentives for underrepresented racial cohorts may increase recruiters' effort expended towards recruiting members from these cohorts.

Devoid of the Army's recruiter incentive program, what are the incentives that really motivate recruiters? In general the job of a recruiter is not sought after by the average soldier. A majority of recruiters are selected by the Department of the Army, and the selected soldier is given no choice but to do the job. While conducting field research, not one recruiter who had volunteered for the job, could be contacted. According to those interviewed, the job of recruiter is commonly described throughout active duty as one of the worst duties to be assigned to while serving in the military. This forced labor supply then does not come with the self-motivation in the form of wanting to do the job that many other labor markets have. Of course, there are always some exceptional soldiers who choose the duty to further their career or for other personal reasons.

The Army attempts to motivate its recruiters with a complex and possibly irrelevant incentive program. *USAREC Regulation 672-10* explains that after completion of recruiting school the Basic Recruiter Badge is awarded. This badge is like most other badges worn by soldiers on their uniforms, except that in the recruiter's case, it becomes the basis for a complete incentive program. Once a recruiter starts their job, they begin to earn points for every recruit they enlist. As points are accumulated, the recruiter progresses through an award matrix with nine steps. Each of the first seven steps add luster to the recruiters badge. The first three steps are the addition of gold stars, then a gold badge, three more sapphire stars to replace the gold ones, and then the badge is complete. The next level in the system is the award of a recruiter ring, and finally the last award is the Glen E. Morrell Award, which is issued to very few recruiters because the point requirement is twice that of the recruiter's ring (*USAREC 2*).

Although these incentives may be difficult to achieve, and provide a feeling of personal accomplishment, they provide little more in value. The Ring can be worn in very few uniforms, and in today's Army the badge can sometimes be looked at with negative condemnation, because some combat veterans believe that volunteering to recruit can be used as a way out of going to war.

During the interviews, recruiters confirmed that the current incentive program provided by the Army does not motivate them. With the exception of one recruiter, all of the recruiters interviewed said they cared little about the Recruiter Badge Incentive Program. From the interviews conducted, it appears that recruiters at different hierarchical levels share correlating levels of concern for the point system. Recruiters in their initial year or so on the job seem to care very little about the points and just try to maintain the minimum, but later as their skills progress they may become more interested in the program. Even the showing of interest in points does not come at a level sufficient to say the system really carries much weight in the recruiters choices or actions while on the job. These awards provide no monetary value and do little to help the soldier succeed once they return to their regular Army positions. Given this lack of consideration for the current point system, it is evident that any effort to structure a demographic correcting point system would have to also include a revision to current incentives with added value in mind.

While examining the regulations covering Army recruiting, a full set of classroom presentations¹² used in the formal recruiting training program to transform soldiers into Army recruiters was also provided for assessment. After searching through presentation after presentation, the most notable revelation is the level of sophistication and market research at the

¹² PowerPoint documents distributed by the U.S. Army recruiting school at Fort Jackson South Carolina, available to all students of the course, and those interested in becoming an Army recruiter.

supervisor/command level. During a six week course a new recruiter can expect to learn how to sell the Army and successfully complete their three year recruiting commitment. The school places special consideration on the punishment recruiters face for illegal actions like inappropriate relations with recruits, such as romantic or other non professional relationships. However, race specific recruiting tactics are not discussed in the presentations. The last section in recruiting school involves several practical exercise simulations where recruiters are put through scenarios they might face on the job. According to the regulations, new recruiters also receive onsite training once they arrive at their prospective offices. With no mention of race in either the regulations or classroom material it leads to the suggestion that if racially biased tactics are in fact taught, this would have to take place on a one-on-one basis in simulation or during on-site job training.

While interviewing recruiters, a problem arose quickly with the likelihood of on-site racially-biased instruction. One of the complaints made by recruiters was the lack of actual onsite training. This is most likely due to the lack of available trained recruiters. When a new recruiter arrives on site as a replacement, most of the time the individual being replaced has been gone for a few months. This lack of overlap leads to low continuity and forces fresh recruiters to forge new relationships with community members and campus faculty. Recruiters are still bound to discuss their hardships and successful practices with one another so racial tactics may still arise. All recruiters interviewed for this research denied such activities, but denial does not overrule the possibility.

If the planned recruiter incentive programs are not motivating recruiters to do their job, then what is? Sense of job importance and self-drive to succeed probably provide some motivation, but this may be negligible given that none of the recruiters interviewed had

volunteered for the duty and a strong majority expressed dislike for the job. It turns out fear is the biggest motivator for the recruiters interviewed. The fear of reprimand for not “making the mission¹³” is very high on the recruiter’s mind. The recruiters interviewed stated that they felt little support or compassion from their commands, and a couple of recruiters explained that they felt their command was out to protect their own careers given the difficult work environment within the recruiting field. When asked if a system of monetary compensation could work as an incentive program, most recruiters rejected the idea. The recruiters interviewed believe that if a system of bonuses reflecting job success were instilled, it would create a cut-throat environment. Various recruiters also voiced fears that a monetary compensation program could cause some recruiters to push some unqualified individuals into the service to increase their bonus.

When recruiters were asked to come up with ideas to make recruitment more productive, they discussed recruit incentives instead of recruiter incentives. They asked for more lucrative incentives for new recruits, explaining that cash bonuses for new recruits helped more than other alternatives. A need for more recruiters was also expressed, which stems from the complaint mentioned earlier, with the lack of recruiter continuity and overlap during transition.

If incentives for recruiters are too difficult to outline and manipulate then maybe a program where new recruit demographics are taken into consideration when recruit incentives are assigned would work. This plan could prorate incentives based on the Army’s need for the new recruit’s demographic. This system has some immediately noticeable pros and cons. The lack of current symmetry or complete information given to current recruits would make this program possible. As it currently stands, new recruits are not fully informed on how the system works, nor do they know what the recruit before or after them will receive. It is common for new soldiers to find that they received completely different contract terms than the soldiers they

¹³ “making the mission” is successfully enlisting the suggested quota for the recruiter, in the given time period.

attend initial training with, to include number of required active-duty years, bonuses, and other enlistment incentives. If an Asian female recruit did not know that she was receiving a larger bonus because the Army needed more recruits with her characteristics, she might not mind. Conversely, if the Army becomes over populated with white males, they might not have to offer the same bonus to gain another white male recruit. This quickly becomes a system analogous to affirmative action and may be described by some as pure discrimination that would potentially inspire negative media attention. If a system of this type were put in place it would mean that African Americans, which are the only race overrepresented in the Army, would receive fewer incentives for enlistment than other less represented races. The morale of African American soldiers could presumably decrease quickly if they came to believe this program made their service worth less than the service of individuals with other racial different backgrounds. This system would be highly controversial and most likely could never be established.

The reason recruiters representing different races were so easily available for interviews, is that recruiting offices are purposely kept diverse. One recruiter interviewed explained that the race of the recruiter was always a factor in the command's decision when assigning them to a local office. The stated reason for this is to maintain a good mix of racial representation in all recruiting offices. A recruiter explained that when a new recruit walks into an office seeking information, the Army wants to show that they represent a racially diverse group. Recruiters explained that the race of the individual recruit does not dictate which recruiter works with them. During the interview process two new high school recruits were observed interacting with their recruiters: one Hispanic female with a white male recruiter and one white male with a Hispanic male recruiter, the suggested assumption is that this is a purely coincidence.

Most recruiters interviewed were hesitant to discuss race and demographics. Interview responses explain that the Army expends large amounts of time and effort to instill political correctness in its soldiers. At a minimum, all Army units have an Equal Opportunity Representative that conducts quarterly classes for all soldiers to attend. Recruiters consequently only discussed race when they were alone in the interview and trusted that their responses would remain anonymous.

When asked whether one race or demographic was particularly difficult to enlist, most recruiters quickly responded “no.” Bay Area recruiters did however point to some facts about the Asian community that they felt made their job more difficult, further explaining that they believe the Asian community is very family orientated. One recruiter explained that for an Asian teenager to join the Army, the recruiter would have to meet with “the mother, father, aunt, uncle, grandma, and grandpa, and that it would be a decision they would all have to make.” Recruiters in Central California said they see very few African Americans enter their office and that they only make up about one percent of local recruits. However, this low representation is consistent to Census data stating that only 2.0 percent of the population in this recruiting office’s target county (Tulare) were African American in 2007 (U.S. Census Bureau).

When asked whether one race or demographic was particularly easier to enlist, recruiters were again hesitant to single one out. They stated that recruiting for the most part was difficult and that very few individuals were easy to enlist. Recruiters in Central California explained that Hispanic males in the area were more likely to be enticed by signing bonuses and benefits the Army had to offer. According to the same recruiting office, about 70 percent of local recruits are Hispanic¹⁴. However according to Census data, only 56.7 percent of the target county were

¹⁴ These percentages were only an estimate of a recruiter interviewed and could not be confirmed by official documents breaking down local recruits as this information is not publically available.

Hispanic in 2007 (U.S. Census Bureau). This difference would suggest that unlike the national population comparison, Hispanic accessions are overrepresented in this recruiting office.

The interviews provided one possible recommendation to decrease the difficulty of recruiting and possibly increase recruiting levels when the complaint about location from nearly all of the interviewees became a trend. The complaint from those interviewed was that they had little input in the Department of the Army's choice of where they would recruit from. One recruiter explained that new recruiters could make a wish-list of about six broad geographic regions, but may not receive any of them. When new recruiters arrive at their duty office for the first time, most have never been to the area and know very little about it. One recruiter in a Bay Area office explained that he grew up in a small town in Texas, and was having a difficult time adapting to the way of life and the large, diversely-populated Bay Area. This individual had a strong desire to recruit in Texas and believes he would have had a less difficult time doing so. So why does the Army not place many of its recruiters back in the towns they themselves were recruited from? Recruiters explained that if the local office did not need someone depicting their demographic, they could not be assigned there. According to recruiters interviewed, these decisions are currently made at the battalion or company level and not at the national command level. Alternatively, if the national management of recruiters took demographics and location choices into account when assigning individuals, they may increase the opportunity for recruiters to work in areas they are more familiar with. Simultaneously, this may also cause the representation of the recruiting force to match that of the local recruit supply, given that the recruiters would come directly from it.

While conducting interviews with recruiters, it was easy to recognize that they hold the mindset that those not in agreement with their efforts, may be out to harm them. This stems from

the many negative media reports about recruiters and protests at all levels. Conducting research in the Bay Area proved difficult because protests have shut down the Army recruiting office in Oakland, and organizations such as Code-Pink¹⁵ continually protest for the removal of the Marine officer recruiting center in Berkeley. An Army recruiter operating in the Bay Area said that adults in the area disliked his presence and regularly complained to him about the war in Iraq and President Bush¹⁶ “as if [he] had a direct line to the president.” Recruiters in the Bay Area brought up the anti-war movements of the Vietnam War and said they were now tasked with enlisting the children and grandchildren of the past protestors.

Community leaders from areas around the nation and from differing racial groups stress that recruiters stay away from the population they represent. In November of 2008, “voters in the Northern California cities of Arcata and Eureka approved ballot measures barring military recruiters from initiating contact with anyone under 18” (Zavis 1). In 2007, when Army recruiters sponsored a day of the Bronx Latino Festival, which they have done for the last three years, two local elected officials, surrounded by about a dozen supporters, stood nearby in protest. Assemblyman Jose Rivera of the Bronx said “We should not be allowing our public recreational space to be used for recruiting our youngsters to get killed in Iraq” and City Councilwoman Melissa Mark-Viverito, who represents East Harlem and the Mott Haven section of the Bronx added, “Our children are not for sale” (Santos 3). Councilwoman Melissa Mark-Viverito went on to say “the Army... had increasingly focused its recruiting efforts on the city's low-income and minority neighborhoods. Last year, the Army opened a recruitment station on

¹⁵ Code Pink is a women-initiated self proclaimed grassroots peace and social justice group working to end the wars in Iraq and Afghanistan, stop new wars, and redirect resources into healthcare, education, green jobs and other life-affirming activities. <http://www.codepink4peace.org/article.php?list=type&type=3>

¹⁶ This interview was conducted while President George W. Bush was still in office.

103rd Street in East Harlem, which is predominantly Hispanic, much like the crowd [at the Bronx Latino Festival]” (Santos 3).

Much of the difficulties in recruiting start well before a recruiter finds themselves on the job, but stem from the military’s policy of taking soldiers who occupy traditional military jobs and demanding that they perform as salesmen. The increase in the military’s suicide rate is not limited to combat troops and has seen a dramatic increase in the recruiter population, so much so that a military investigation was ordered to investigate four recruiter suicides in one Houston Texas district. In January 2009, the investigation found that “poor leadership, job-related stress, personal and medical problems contributed to the deaths” (Jordan). Douglas Smith from Army Recruiting Command explained that every recruiter was required to stand down February 13th 2009 "to discuss suicide prevention and wellness resources available to [recruiters]" (Jordan). The stresses of the job add to the explanation that recruiting for the military is difficult, and the ineffective incentive program points to recruiters taking the path of least resistance in this task, consequently enlisting whomever they can get to sign the dotted line. This may lead to recruiting statistics that suggest racial targeting, if one racial cohort exhibits a higher willingness to enlist, or is generally more likely to have interest in military service¹⁷.

Maybe the most interesting finding of the field study was that the interviews almost did not happen. The fact that recruiters feel targeted by local community members, media organizations, and academia led to some difficulties when conducting this research. The first few attempts to conduct interviews were cut short, when the research’s affiliation with U.C. Berkeley and the topic of racial demographics were announced. Initially, the attempted interviews were conducted in a very professional manner; appointments were made and a professional approach was presented. Over the phone, recruiters refused to answer questions and requested that all

¹⁷ This may be amplified in geographic locations where economic polarity among races is great.

questions come through a public affairs office or the regional recruiting command. Furthermore, the recruiters explained that one of these two offices would have to approve each and every question before it would be answered by a local recruiter. Six phone calls were made to this public affairs office without a response, and then another couple of calls were made to a different Army public affairs office, again without a response. A valid attempt was made to go through the formal process of dealing with the public affairs office to learn how things would develop, but honest responses from actual recruiters are worth far more to this paper than the structured response from a public affairs office that does not recruit or deal with demographic differences on a regular basis.

Successful interviews only occurred after an alternate approach was used. Interviews were initiated with unannounced visits to recruiting offices. They proceeded very informally as informational interviews to help out a student Veteran in need of some answers. Little to no emphasis was placed on the association with U.C. Berkeley. Even with this alternate approach, most interviews still began by initially being pushed away but with lengthy conversations many of these turned into successful interviews. In the end, some interviews were successful, while others were not. Complete and continued research in this area would be much more productive with Army command support.

In-Depth Race/Ethnicity Examination

Now that some relatively broad topics have been discussed, this paper will continue by breaking down the composition of the compared populations by race to examine the trends over the last ten years, from 1997 through 2006. The black/African American representation will be covered first, since it has seen the largest change during this time of transition. Then the white

representation will serve as a good contradictory comparison, and finally the Hispanic/Latino representation will be examined. These sections will also include race/ethnicity-specific topics. Due to the inconsistencies with the reporting and recording data discussed previously, other races will not be closely examined in this section.

Black/African American Representation

For many decades now, the black or African American population has been the only recorded racial cohort to be overrepresented in all U.S. military services¹⁸, but this overrepresentation has been declining over the last decade. Up until late 2001, the decline in African American accessions was small year to year, but from FY: 2001 to FY: 2006, the Defense Department statistics show the number of African American enlisted accessions has fallen by 43.1 percent¹⁹ (*Population... FY1997 B-3; Population... FY2006 B-3*). The Army has seen a larger decline than any other military branch. In 2000, according to the Pentagon statistics, more than 42,000 African American men and women applied to enlist, but by 2006 this number had been cut in half to just over 21,000 (*Population...FY1997–FY2006*). Some of the factors that affect the representation percentages of African Americans include race relations on active duty, economic substitutes such as employment or education attainment, and population sentiment towards the military, the government, and the current wars in Middle-East.

¹⁸ The “other race” category has seen inconsistent times of overrepresentation, but due to the changes in reporting categories mentioned earlier, this category has also seen large fluctuations throughout the examined time period.

¹⁹ $43.1\% \approx \frac{\{\text{FY:2006 Accessions (8,793)} - \text{FY:2001 Accessions(15,444)}\}}{\text{FY:2001 Accessions (15,444)}}$.

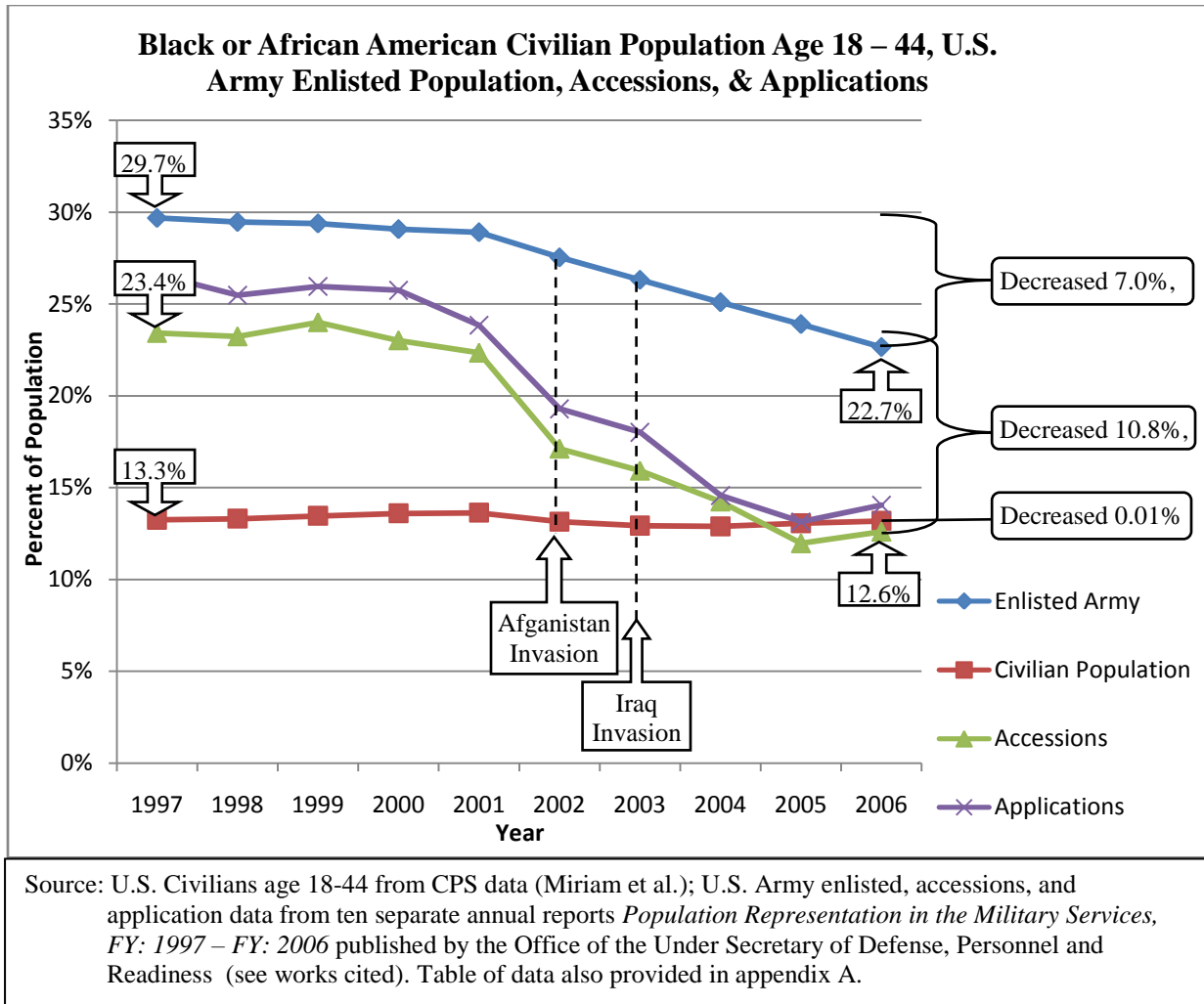


Figure 6

In figure 6, you can see that the population representation of enlisted soldiers in the Army claiming black or African American as their race has dropped seven percent from 1997 to 2006. This can also be represented as about 29,500²⁰ less African American soldiers in the army in 2006 than would have been if the representation rate had not fallen. Accession data compared to separation calculations (presented later) makes it clear that the drop in the African American representation has been mostly fueled by a drop in associated civilians entering the Army. This

²⁰ 29,537 = [(29.68% - 22.65%) x 420,165]; 29.68% and 22.65% are the black or African American representation in 1997 and 2006 respectively, 420,165 is the total reported enlisted Army population in 2006.

decrease in representation percentages seems to have accelerated in 2002 and continued to drop through 2006. Although Defense Department data is not yet available past FY: 2006; preliminary data, for FY: 2008, from The Chief of Army Demographics shows further declines (-3.7 percent) for active duty soldiers, down to 19 percent (Maxwell B-24). It will be interesting to see if the increase in unemployment in 2008 and the election of a president with plans to remove troops from Iraq will slow or stop the decrease in African American representation in the U.S. Military.

In figure 7 you will see a representation of the rate of change for African American representation. It is evident from this graph that the large decrease in representation of accessions has been independent of the steadiness of the civilian population and it appears that large decreases in accession representation have occurred after both recent Middle Eastern invasions.

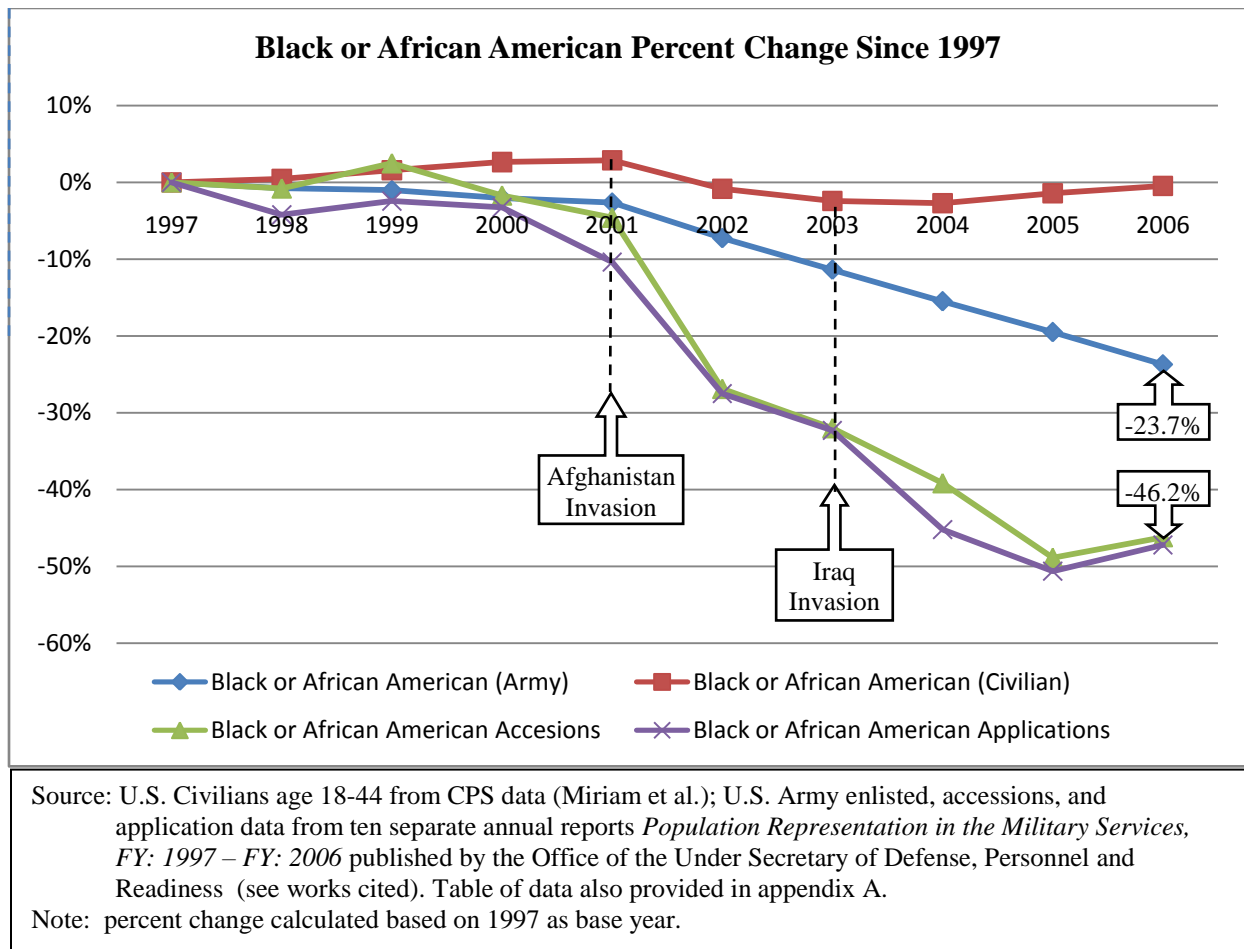


Figure 7

The military occasionally gains attention for the behavior of individuals or groups of service members acting in a discriminatory manner, but according to a 2007 Cass military study, completed in association and with the support of the Army Research Institute for the Behavioral and Social Sciences (ARI), “since the early 1980s, race relations have generally been positive in the armed forces. Much of this is due to equal opportunity advisers (EOAs), who monitor racial incidents and look at patterns of race in assignments and promotions” (Soeters and van der Meulen 16). These EOAs also conduct regular mandatory training for all service members and surveys those members to track the sentiment of different racial cohorts. Furthermore, “[in] surveys conducted in Somalia, Bosnia and Iraq, over three-quarters of both white and black soldiers say that race relations are better in the Army than in civilian life” (Soeters and van der Meulen 16). These facts along with others reported by the Army’s Equal Opportunity Department and the Inspector General would counter possible claims that the African American military population is dropping due to an increase in racial tensions on active duty²¹.

As mentioned earlier when discussing unemployment, civilian opportunities serve as substitutes for the new recruit labor supply. According to this, one reason why the military has seen a fall in the racial representation of African American members is that this cohort has seen an increasing number of substitute opportunities. According to an article published in *The Boston Globe* in 2007, “Pentagon and military analysts say the downturn in enlistments partly reflects the fact that young African-Americans have broader options, pointing to the growing number of black students in college” (Baron and Williams A1). Holding all else constant, as opportunities outside the military are increased for African Americans, their representation of accessions will continue to decline.

²¹ This is also countered by separation statistics showing the decrease in African American representation has primarily come from the recruit labor market and accessions.

Another factor affecting the African American accessions are the ongoing wars in Afghanistan, which started in October 2001, and Iraq, March 2003. The data provided in the Defense Department's annual reports suggests that these wars have had a large impact on recruiting, accessions, and retention. A New York Times/CBS news poll²² conducted in late 2005 reported that "[n]early two-thirds of people surveyed said the war was having an impact in their communities. Of those, 39 percent said it was a negative impact and 19 percent said it was a positive impact." More importantly though is that this poll "showed a stark racial divide. 58 percent of blacks said the war was having a negative impact, compared to only 36 percent of whites" (Hernandez and Thee 6). More recently, a 2007 CBS News poll found that 83 percent of African-American respondents said the Iraq invasion was a mistake. In addition, a 2006 Pew Research Center poll shows President Bush's approval rating hitting a new low with African American voters at about 9 percent (Baron and Williams A1). The cause of this racial divide is difficult to explain, but the result of it helps explain the drop in African American enlistment applications and accessions. Military analysts, Pentagon surveys, and interviews with young African Americans cite the unpopular Iraq war is the biggest reason for the drop in African American accessions. Additionally, in 2007, they said that "mistrust of the Bush administration [was] adding to the problem" (Baron and Williams A1).

Distrust of the Bush administration by the African American population is not limited to the Iraq war. Evidence has shown that domestic problems such as those surrounding Hurricane

²² The New York Times/CBS News poll is based on telephone interviews conducted Sept. 9 to 13 with 1,167 adults from throughout the U.S.. Black Americans were sampled at a higher rate than normal to permit the analysis of black attitudes in greater depth. Of the total in the new poll, 877 said they were white, and 211 said they were black. The results of the poll have been weighted to account for household size and the number of telephone lines into the residence and to adjust the sample for variations relating to geographic region, sex, age, marital status and education. Blacks and nonblacks were then weighted to their proper proportion of the overall population. For blacks, the margin of sampling error is plus or minus seven percentage points (Hernandez and Thee 2005, 6).

Katrina have also caused distrust in the government and unwillingness to enlist. In 2007, two years after Hurricane Katrina, a group of potential African American recruits said this when questioned about the possibility of enlisting in the Army: “why would we go over there and help them [Iraqis], when [the U.S. government] can't help us over here?” referring to the cleanup after hurricane Katrina (Baron and Williams A1). Although President Bush has left office, “some military specialists worry that the trend could persist long after the current administration and wars are over” (Baron and Williams A1).

The drop in African American representation in accessions has been substantial and relatively quick; it is of great importance then, that those who are interested in matching racial compositions examine the causes and produce a better understanding of these trends to establish if there is a problem. Given that the African American population historically and presently still remains overrepresented, this decrease in accessions can be viewed as a correction to the past overrepresentation. If a representational military of matching composition is what the Defense Department seeks, then this fall is in the right direction towards this goal. However, care must be taken to monitor the extreme rate of decline in order to preemptively recognize a greater problem, such as the representation continuing to fall far below that of the representation of the civilian population. If future African American representation of accessions remains close to the civilian representations, the active duty population can be expected to better resemble the civilian population composition. Alternately, if accessions continue to drop at their current rate of change, then the active duty representation may drift out of alignment with the civilian population, swinging like a pendulum from overrepresentation to underrepresentation. This sort of overcorrection could leave the Defense Department exchanging one problem for another.

Other nations have had similar decreases in military representation by minority groups with differing results. For example, a survey of the Dutch armed forces showed that deterioration in the military's diversity between 2000 and 2005 caused "the attitudes of the Dutch service (wo)men towards colleagues of Dutch minority groups in the military have become less favorable"²³. On average, the respondents developed a slightly more negative view than before" (Soeters and van der Meulen 8)²⁴. Although this sentiment change is reported as slight, any negative sentiment change towards minorities should be monitored for causes and possible solutions.

It is important to repeat that although the African American representation in the military is falling, given the 12.6 percent representation of FY: 2006 accessions are below the 13.2 percent representation of the current civilian population; the active duty enlisted population still remains well above that of the civilian population at 22.7 percent. In 2007, an international study of military diversity across thirteen countries praises this overrepresentation and points out, "that a disproportionately black Army stands out as one of the most respected organizations in American society has a profound meaning. Not only have the military played a central role as an avenue of black achievement, but they have also shown that a large African-American presence has been conducive for the smooth operation of a major American institution" (Soeters and van der Meulen 21). If the military served a role in African American achievement or a stepping stone to improved sentiment, it was definitely not an easy means towards this goal.

No one knows whether these declines in the black representation in the military are permanent, whether they will continue to fall at their current pace, or whether the end of

²³ "less favorable" is undefined in this reporting source of the survey conducted in the Dutch military.

²⁴ This is only an example of what could happen in general with a drop in minority representation. Since the Dutch decrease in representation went from underrepresented to further underrepresented, it is not a good comparison to the Army's African American population decrease.

President Bush's term in office and the planned withdrawal of troops from Iraq will reverse the trend. Some facts however suggest that it is unreasonable to suggest that the representation will ever return to the heights of overrepresentation seen in the 80's and 90's. The substitutes of higher education and increasing economic alternatives should remain, and in regards to African American sentiment towards military service, a 2007 Pentagon-sponsored surveys suggest that "attitudes among military-age African-Americans may have changed for good" (Baron and Williams A1)²⁵.

White Representation

The white cohort is the largest by quantity in the military, but underrepresented when compared to the civilian population. The white representation shown in figure 8 has had contrasting changes when compared to the black/African American representation in figure 6. Whereas the active duty African American population has decreased 7.0 percent, the active duty white population has grown 9.8 percent (*Population...FY1997–FY2006*). Accessions have also had contrasting growth following the invasions of Afghanistan and Iraq. Whereas the aforementioned drop in African American accessions was 56.9 percent, the increase in white accessions from FY: 2001 to FY: 2006 was 21.9 percent²⁶ (*Population... FY1997 B-3; Population... FY2006 B-3*). Since the white population is much larger by quantity, their increase in accessions more than compensated for the decrease in African American accessions and helped the Defense Department reach its increased recruitment goals²⁷. White applications and accessions only show a decrease, similar to that of the African American cohort, following the

²⁵ Although this paper concentrates on the enlisted ranks, it is of note that according to Chief of Army Demographics; since FY:1985 even though African Americans representation has decreased in the Army, African Americans have increased their representation among officers (Maxfield 8).

²⁶ $21.9\% \approx \frac{\{\text{FY:2006 Accessions (52,272)} - \text{FY:2001 Accessions(42,885)}\}}{\text{FY:2001 Accessions(42,885)}}$.

²⁷ White increase = 9,387, African American decrease = 6,651, difference = 2,736.

completion of the first year of the Iraq conflict, and this is partially reversed by 2006.

Meanwhile, CPS data shows that the white cohort is slowly decreasing in its representation among the civilian population.

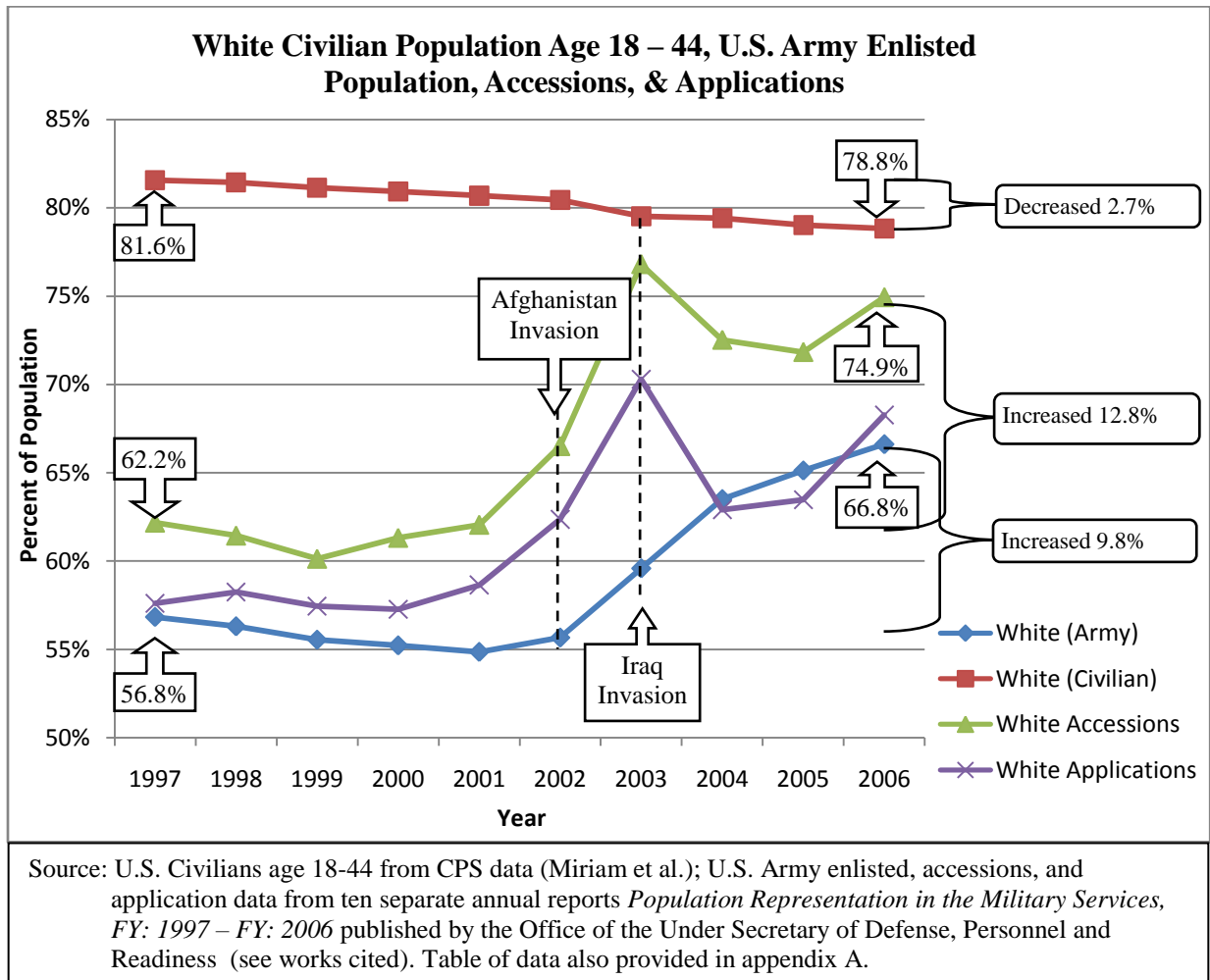


Figure 8

A look at the percentage change of the white representation in figure 9 shows a consistent contrast to that mentioned above. Notice that after the second year of the Iraq war, the white representation among accessions cannot maintain its large increase and settles to just below pre-Iraq war levels. An important aside is to observe that the economy is not a zero-sum game, so

increased opportunities for one cohort, like those mentioned for African Americans, do not convey reduced opportunities for another cohort.

Although the changes for the white cohort have been in opposing directions to the African American cohort and given that they also have opposite under/over representation, the conclusion that these changes are in the correct direction to build a more representational military seems consistent. Likewise, given the abrupt changes since 2001, continued monitoring and policy adjustment should be completed as necessary to support progress toward reflective representation, while avoiding considerable overrepresentation like that seen by other cohorts in the past.

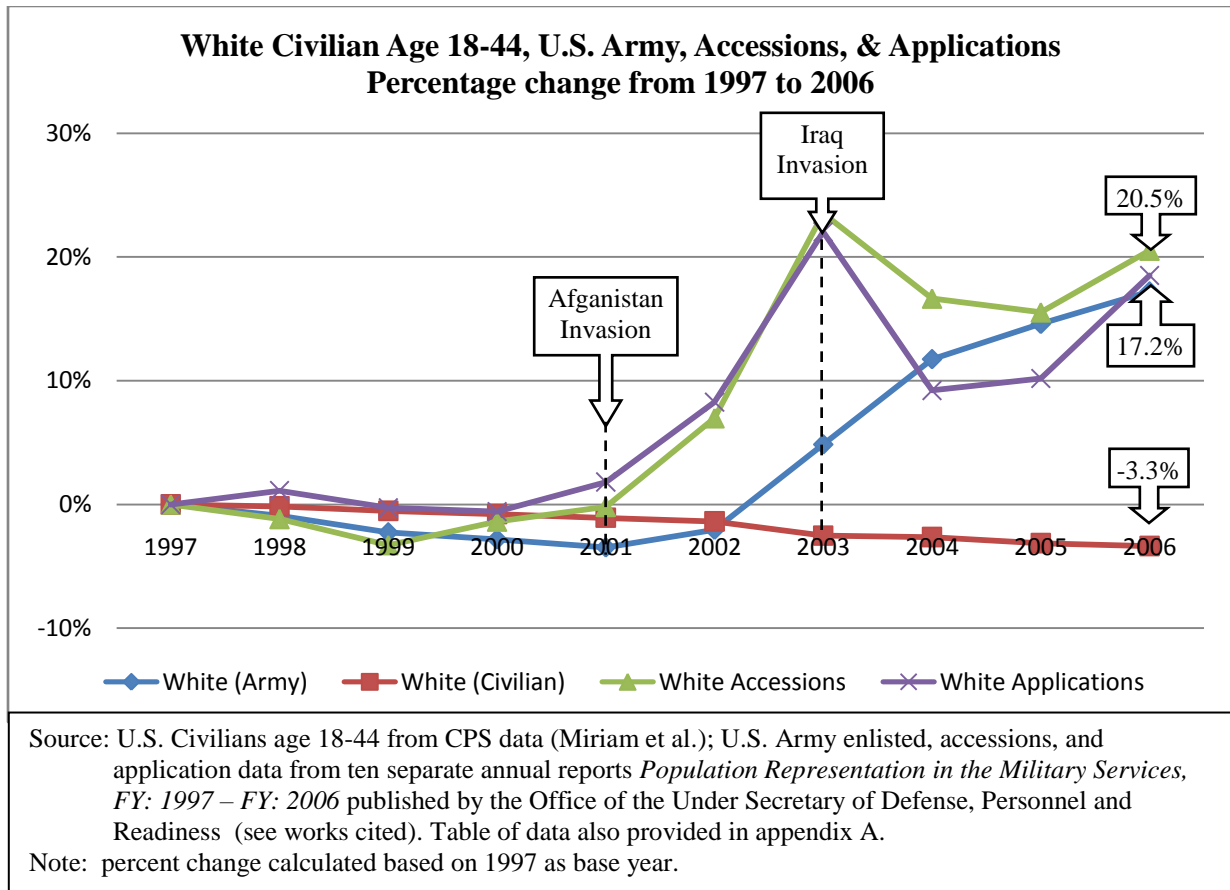


Figure 9

Hispanic / Latino Representation

Hispanics are now the largest minority group in America and while their accession rates have seen continual increase over the last several years, accession growth has not kept up with civilian population growth. Multiple military services have recognized this separation and have begun to look into strategies to target the Hispanic recruit labor force. For this reason, this paper will now examine trends in Hispanic representation, government policies to increase representation, and Hispanic aimed recruiting practices.

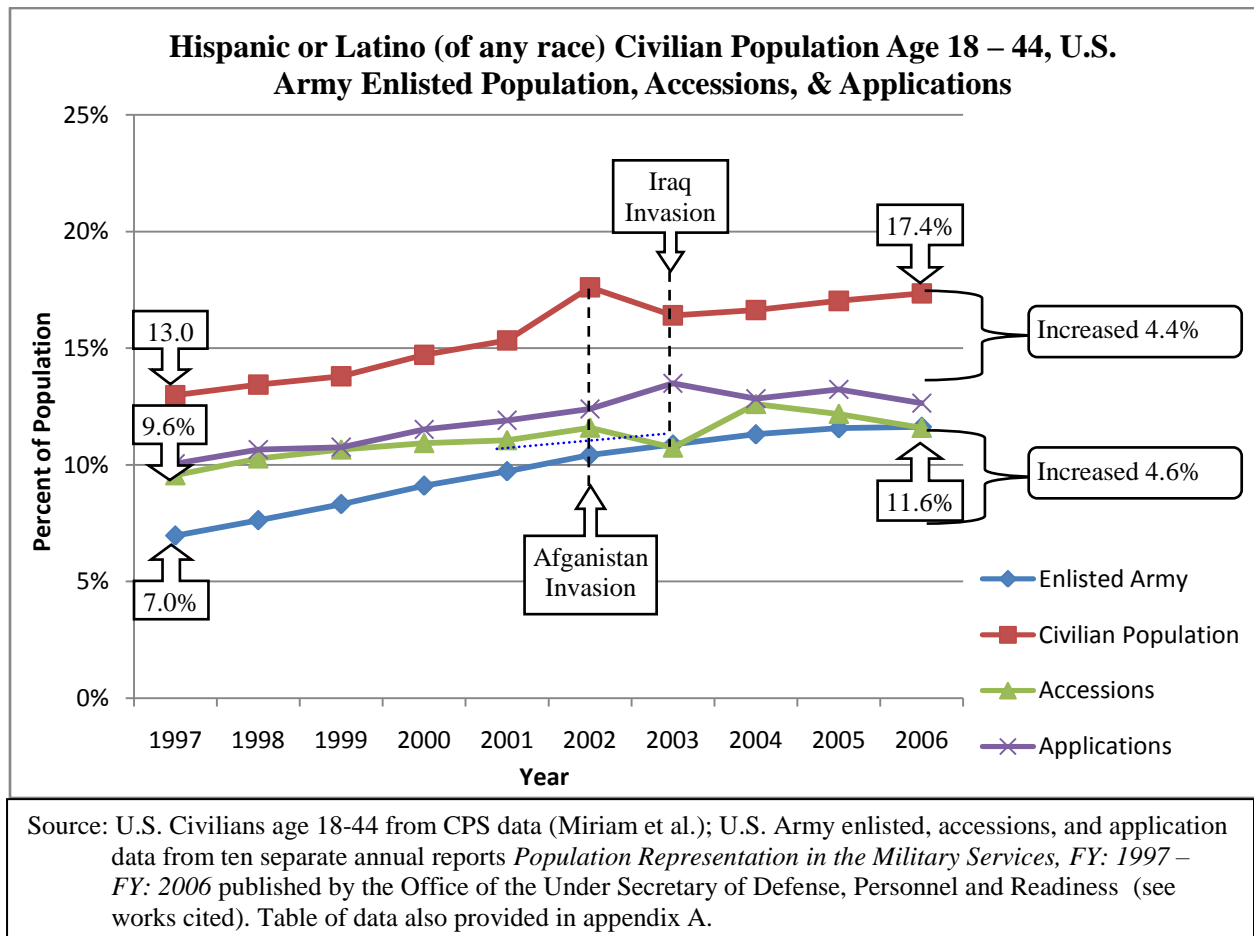


Figure 10

Figure 10 shows that the increase in the active duty Hispanic representation has slightly exceeded that of the increase in representation in the civilian population, but the increase has failed to fill the gap and relieve the representation differential. The increase in the Hispanic enlisted population is due to a relatively smaller increase in accessions from 9.6 percent to 11.6 percent of all Army accessions (*Population...FY1997–FY2006*). Note that the accessions have not increased by as much as the enlisted population, so it is likely that the overall increase is also a factor of Hispanics lengthening their terms of service as has been documented in the Marines (Hattiangadi, Lee, and Quester 52). Future increases in Hispanic applications and accessions will be required to close this differential and there are a few policies in consideration to accomplish this.

The U.S. Army Accessions Command (USAAC) is now recommending a new tool to generate an increase in Hispanic recruits. For many Hispanics, English is a second language and in their presentation, *Shaping the Youth Market*, the USAAC cites Census data that shows 1.25 million of the current 5.44 million 17-24 year old Hispanics do not speak English “very well” or “exclusively”. They further claim that after accounting for the medically, morally, and aptitude disqualified, they calculate 91,000 Hispanic males with English language deficiencies keeping them from participating in the new recruit labor market. To counter this problem, the USAAC has suggested a Spanish language Armed Services Vocational Aptitude Battery (ASVAB) test. If this test is approved, recruits would be given the choice of tests. Taking the test in a more comfortable home language should provide opportunity to score higher and less of a chance of being aptitude disqualified (USAAC 32). A 2006 report by Strategic Analysis Inc., *Recruiting an All-Volunteer Force: the Need for Sustained Investment in Recruiting Resources*, cites a lack

of English language proficiency as a partial cause for Hispanics to have lower ASVAB scores (Bicksler and Nolan 5).

As was noted earlier, there is a relationship between recruits graduating high school, and an increased probability of their completing their first enlistment. On this front, Hispanic high school graduation rates have continually increased over the past 15 years from about 55 percent to 65 percent. While these graduation rates are increasing, they are still below the rates of some other races: 77 percent for African Americans and 82 percent for whites (Bicksler and Nolan 8). A 2004 report published for the Marines titled *Recruiting Hispanics: the Marine Corps Experience* points out key facts that counter this problem of low high school graduation rates. The study examined new Hispanic recruits in the Marine Corps and suggests that “Hispanic recruits have attrition rates substantially below average. They are less likely than all recruits to drop out of boot camp and less likely to leave the service before the end of their first term. Thus, first-term attrition among this group, which comprises a growing proportion of the total Marine Corps force, is lower than average” (Hattiangadi, Lee, and Quester 56). Similar studies have not yet been completed to insure that these results are duplicated in other U.S. military services, but if they prove true across the Department of Defense then they should be used to offset the argument that a Spanish language ASVAB would provide inadequate military accessions.

DREAM Act

Another possible solution for the low representation by Hispanics comes in the form of the *Development, Relief, and Education for Alien Minors Act of 2005 S.2075*, otherwise known as the DREAM Act. This year approximately 60,000 non-U.S. Citizens will graduate from high schools located around the U.S. (Durbin). If this legislation is passed, it would provide

immigrants with two new ways of gaining citizenship. Under the current provisions in the bill, immigrants who entered the country prior to age 16 and at least five years prior to the passage of the legislation are eligible for six years of conditional residency status upon completion of either an associate degree or two years of military service. At the end of the six year conditional residency period, if the participant demonstrated good moral character they would be allowed to apply for U.S. citizenship (Durbin).

Many groups have shown their support for this bill, and as of October 2007, fifty-five congressional representatives had signed on to co-sponsor the bill. According to *San Diego Union-Tribune* staff writer, Leslie Berestein, “[t]he DREAM Act has the support of mainstream Latino organizations, such as the National Council of La Raza and the League of United Latin American Citizens, who praise it as a life-changing opportunity for students” (Berestein). On the other side though, the *Alameda Times-Star* reported that in a time span from September 13th to the 28th, 2007, “California Senator Dianne Feinstein, who is a strong supporter of the bill, reported receiving 4,000 phone calls about the Dream Act. Her spokesman Scott Gerber said about 239 calls were in favor of the bill, and 3,805 opposed” (Friedman and Llanos). Although it seems that primary objections to the bill stem from citizens’ reluctance to offer new benefits to immigrants they believed entered the country illegally, a few others oppose the inclusion of the military option as having a negative impact. These opponents argue that the DREAM Act does not provide an incentive to join the military or go to college, but instead threatens deportation for those not willing to comply.

The passage of the dream act would definitely increase non-citizen Army recruiting by expanding the Hispanic recruit labor market. According to the nonpartisan think tank, Migration Policy Institute, “the act would immediately make about 360,000 young people eligible for

conditional legal status. The legislation could also make 715,000 undocumented children, between the ages of 5 to 17, eligible for legal status” (Berestein). The increase in the Hispanic recruit labor market would be two fold. Not only would the large number of new prospects increase the size of supply, but this new supply would come with an additional built in incentive to join the Army. Alternatively, you may look at this new supply of possible recruits as a completely new market, given that they face a different set of incentives and substantially less alternate substitutes and therefore are more inelastic in supply. These immigrants would not have the substitute opportunity of regular employment that most prospects face, as it would still be illegal for civilian employers to hire these immigrants until they obtained their conditional residency. The U.S. Army Accession Command estimates that this act would only generate an increase of 500 Hispanic recruits annually, of which 40 percent would be from California (USAAC 35).

None of the recruiters interviewed during this research were aware of the provision in the DREAM Act to allow undocumented immigrants to join the military. The recruiters explained that immigrants with valid work visas have been eligible to join the military for many years, and that it would be easier to gain citizenship while serving. The DREAM Act would also allow those without proper documentation to join the military. This brings up a point that is rarely recognized in the debate over the DREAM Act: that the military has been recruiting non-U.S. citizens for several years. According to the 2007 Cass military study, “[a]s of 2003 there were approximately 30,000 foreign-born, non-U.S. citizens in the American armed forces” (Soeters and van der Meulen 6). This includes recruits from many nations not usually considered including China, Turkey, Romania, Germany, Jamaica, as well as Mexico, and other Latin American nations. For many of these recruits, service is a method to gain citizenship and unlike

the DREAM Act's provisions, many of these soldiers gain citizenship prior to completing their initial enlistment. According to Pentagon statistics, approximately 8,000 non-U.S. Citizens join the military each year to take advantage of an accelerated path to citizenship. This trend is currently increasing, and the government wants to further accelerate the process; about 4,000 immigrants serving in uniform became citizens in 2005, compared with 750 in 2001 (Bender A1).

The recruiters interviewed expressed that although the DREAM Act would likely increase accessions, it would be difficult to find "fully qualified" undocumented recruits. They explained that having poor English skills hurts a recruit's chance of passing the ASVAB. This however should have little to do with the immigrants targeted by this bill, considering that eligibility for military service under the DREAM act requires an immigrant to have been present in the U.S. school system for at least four years of high school and to have successfully graduated. If graduates of high school cannot speak English well enough to pass the relatively low standards of the ASVAB, then maybe other issues exist in the education system that need to be solved before this bill can make a dramatic impact on recruiting. Alternatively, this may be another endorsement for the Spanish language ASVAB.

Although the DREAM Act was initially introduced to congress in 2001, as of February 2009, the DREAM act has yet to be passed into law. In the summer of 2007 the DREAM Act was attached to the Comprehensive Immigration Reform Act of 2007²⁸, but after criticism not particularly related to the DREAM Act, the bill failed to pass. Supporters of the bill hope that it will reenter debate in 2009 under the new administration.

Despite the current status of the DREAM Act, in December of 2008, Defense Department officials announced they would implement a one year pilot program to enlist 1,000 foreign

²⁸ Secure Borders, Economic Opportunity and Immigration Reform Act of 2007 (S. 1348)

recruits lacking a green card, but who had been in the country legally for the last two years. The official goal of the program is to help the military address shortages in medical personnel and foreign-language specialists (Zavis 1). Although this program appears not to target Hispanic recruits, recruiters in the Los Angeles region have already taken notice and say that expanding the program would “greatly increase the pool of qualified recruits in Los Angeles” (Zavis 1).

Cohort Breakdown Summary

In summary, the representation of African American accessions has decreased rapidly over the last decade, while the white representation has increased at nearly half the rate over this same period, and the Hispanic representation has experienced slow steady increases. The composition of the military population appears to be going through a transition with rapid rates of change in the composition of the recruit labor supply. Over the last decade all three of the cohorts examined above have moved towards closing the racial representation differential. One cause, event or policy cannot stake claim to closing this gap, but it has likely been the composition of the several factors discussed here affecting these cohorts differently that has increased the representation of white and Hispanic recruits while decreasing African American representation.

Military Separations

For the purpose of this paper, military separations are any outflows from active duty to include completion of enlistment, all versions of discharge, death, and retirement. The most notable revelation here is that separation trends broken down by race do not match accession trends. Figure 11 is the comparison of the racial composition of separations compared to the

racial composition of the active duty population²⁹. This chart shows that although African Americans have seen a large drop in accessions, they have not seen a corresponding increase in separations. So the factors lowering this cohort’s likelihood of enlistment are not causing increased separations from the military. Hispanics have been fairly steady in their representation, while the white cohort has seen large fluctuations from overrepresentation of separations to the current underrepresentation. This examination of Army separations points to the recruit labor market as the cause for the decreasing demographic differential.

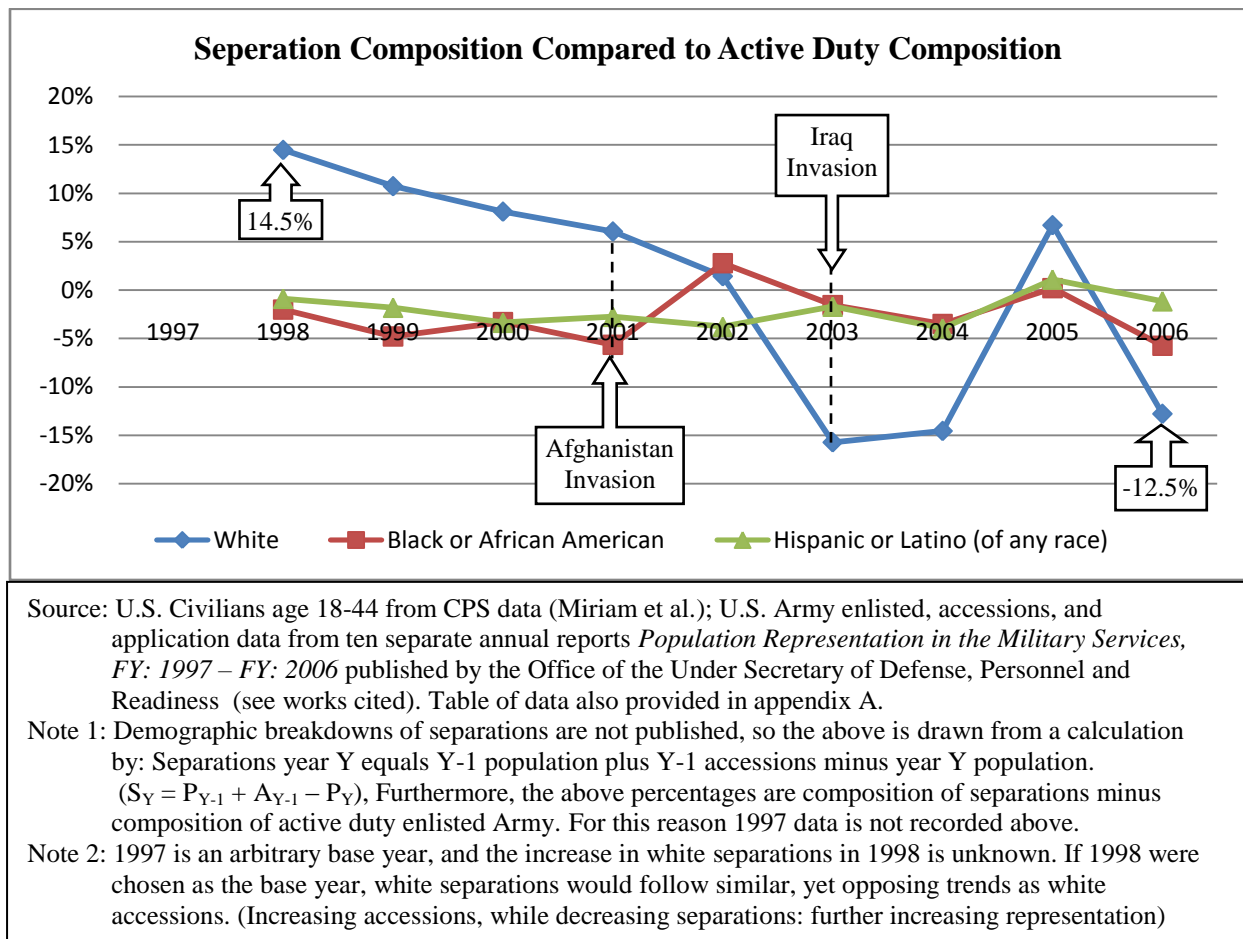


Figure 11

²⁹ Only three cohorts are displayed do to the lack of available data on other racial and ethnic cohorts.

Solution from the Navy

As mentioned previously, other U.S. Military services have similar racial disparity in their composition. The U.S. Navy has recognized this as a problem and in an effort to rectify it, the Navy's top admiral has established "benchmarks" for the percentage of nonwhite admirals he would like to see in command within a thirty year time requirement. In a message sent to subordinate officers, Chief of Naval Operations Admiral Gary Roughead directs them to use these benchmark guidelines when recommending promotions. The *Navy Times* reports that Admiral Roughead "set goals for an admiralty in 2037 that is 36 percent nonwhite — specifically, 10 percent black, 13 percent Asian or Pacific Islander and 13 percent Hispanic, according to an e-mail to admirals dated Feb. 27 [2008]" (Ewing). Navy Admiral Mark Ferguson has since stressed that these are not quotas, but unofficial guidelines. These admirals believe that the benchmarks "reflect projected trends for those groups in the U.S. population... with the idea that the makeup of the Navy's officer corps should mirror American society" (Ewing). The Navy is also conducting "diversity reviews" and establishing benchmarks for each Navy division. Similar plans for other U.S. military services have yet to be announced. However, it is not uncommon for one service to act alone on issues such as this and it may take success by the Navy in implementing this plan for other services to replicate it.

Conclusion

The data presented here demonstrates that there have been considerable changes in the racial composition of the Army over the observed time period. Socioeconomic and political factors in the last decade have caused the racial representation by the largest cohorts to progress towards closing the demographic differential that has existed since soon after the abolition of the

draft in 1973 (Segal 1). It is clear that the primary source of this racial composition change comes from the military recruit labor market, and military separations have less of an effect. Both education attainment and family income levels are unequal across racial cohorts in the recruit labor market, and therefore as these factors change over time, they will also affect the demographic differential through the recruit labor market. The relationship between the youth unemployment rate and the racial composition of accessions proves to be moderately complex and requires more reporting by the Defense Department to make acceptable predictions of how business cycles will affect the demographic differential. The true magnitude of the invasions of Afghanistan and Iraq on military accessions is difficult to judge given all of the other circumstances also shaping the recruit labor market, but it appears likely these wars have had a profound effect on the military's racial composition and have led to a shrinking of the demographic differential.

Converse to the positive aspect of the shrinking differential is the concern that just as the large changes in cohort representation decrease the differential; they may soon overcorrect the composition, creating a different, demographic differential, if there is not careful consideration from the Defense Department. Given that the majority of the effects on the racial composition of the military have been external to the issue, and without the intent to affect the demographic differential, it is imperative that the government monitor these recent rates of change, as the differential continues to close, to become more aware of circumstances that may cause the demographic composition to separate in the future.

There is little evidence that the current trends of large rates of change in representation will persist long into the future, but corrective action should be considered if these rates persist. If African American accessions continue to decrease at their current rate, their representation will

surely fall below their civilian representation. Conversely, if white accessions continue to increase at their given pace, while the civilian representation decreases, the Army's white representation can be expected to eventually become overrepresented. Additionally, the Hispanic cohort will not be expected to close their underrepresentation gap without the Defense Department continually taking this cohort into consideration when designing recruitment programs.

The time series trends examined in this paper make evident the need for time series assessments to be included in the Under Secretary of Defense's annual evaluation of the Department of Defense's demographic composition. The current policy of comparing the reported year to just one previous year fails to convey the large changes taking place in the composition of these populations over time. These fluid populations should be examined as moving lines with inflows and outflows and not as singular independent data points.

Educating the public about the demographic differential or lack thereof is also of great importance. The recent drop in the African American representation among new recruits is rarely mentioned within the media, but interest groups are quick to point out targeted marketing aimed at Hispanics, while neglecting to realize their current and projected future underrepresentation. Recruiting tactics should be monitored for possibilities of racial targeting, but policies to lower the demographic differential should be welcomed.

This research found no proof of racially biased recruiting practices by the individual recruiters observed in California, but instead found desperate, fear-incentivized recruiters looking to find success through the easiest means available. However, examining recruiting on a macro-scale, you can assume that policies such as the Spanish ASVAB, DREAM Act, and Latino themed sponsorships are in fact targeting an underrepresented demographic. The field

research portion of this research was limited by its inclusion of only two regional locations and few interviewees. Complex definite conclusions about racial targeting would require more data from many sources and regions to limit the effect of outliers.

The questions involved in this research study have evolved over time, but the underlying interest in the demographic differential between the U.S. Military and the civilian population has become much clearer. At the same time, new questions have also come to light that may provide ideas for future research, including: how do marketing campaigns used by the Military influence different demographics comparably? And what are the differences in the decision making process for new recruits based on demographic characteristics? Furthermore, although this research concentrated on the U.S. Army, it is worth noting that examination of the Defense Department's demographic reports clearly suggests further questions as to why the demographic composition is different between branches. For example, the large difference between the Navy and Marine's African American population percentages; with up to 21.0 percent of the Navy being African American, but only 11.2 percent of the Marines (*Population...FY2006 B-24*). The Asian cohort, though not discussed at length in this paper due to the population size and inconsistency with raw data, is also greatly underrepresented. Given the projected increase in the Asian population, it may also prove useful to further examine the causes for this underrepresentation and develop solutions for a more representational military.

Appendix A: Data Tables

*Sources and calculations for all tables in Appendix A are discussed in the text of this paper, if not otherwise noted beneath tables. Individual references are not provided after each table because of the amount of raw data sources, but can be found in the attached works cited. All civilian data comes from the Current Population Survey (CPS) through IPUMS; reference (Miriam et al.). All Department of Defense data is from *Population Representation in the Military Service: FY(given year)*. Tables are provided to provide data representation beyond the in text graphical figures and to provide the opportunity for fact checking.

2006 Representation			
	US Civilians Age 18-44	US Army Enlisted	US Army Accessions
White	78.82%	66.62%	74.93%
Black or African American	13.19%	22.65%	12.60%
AIAN	0.85%	0.97%	1.20%
Asian	5.09%	3.27%	1.96%
NHPI	0.28%	0.33%	0.70%
Other Race	1.75%	6.12%	8.20%
Two or more races	0.02%	0.04%	0.40%
Hispanic or Latino (of any race)	17.35%	11.63%	11.59%

Table 1

Educational Attainment Differential by Race										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
White	0.4%	0.2%	0.3%	0.2%	0.0%	0.0%	-0.2%	-0.1%	-0.2%	-0.1%
Black or African American	-0.5%	-0.3%	-0.4%	-0.2%	-0.2%	-0.2%	0.0%	-0.1%	-0.1%	-0.1%
Hispanic or Latino (of any race)	-3.4%	-3.5%	-3.4%	-3.5%	-3.6%	-4.1%	-4.2%	-4.2%	-4.2%	-4.2%

Source: CPS Data (Miriam et al.)

Calculation: Representation in the population with at least 12th grade completed minus (-) the representation in the general population without education filter. Calculated in percentages and rounded to nearest tenth.

Note 1: Only those categories with consistent recording across all years displayed in table.

Note 2: The largest difference is in the Hispanic/Latino Cohort. The -4.2 percentage is actually quite large given that this number represents -4.2 percent of the US population since it is a compositional difference.

Table 2

Black or African American Representation										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Enlisted Army	29.7%	29.5%	29.4%	29.1%	28.9%	27.5%	26.3%	25.1%	23.9%	22.7%
Civilian Population	13.3%	13.3%	13.5%	13.6%	13.6%	13.1%	12.9%	12.9%	13.1%	13.2%
Accessions	23.4%	23.2%	24.0%	23.0%	22.3%	17.1%	15.9%	14.2%	12.0%	12.6%
Applications	26.6%	25.5%	26.0%	25.7%	23.8%	19.3%	18.0%	14.6%	13.1%	14.0%

Table 3

Black or African American Percentage Change Since 1997										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Enlisted Army		-0.7%	-1.0%	-2.1%	-2.6%	-7.2%	-11.4%	-15.5%	-19.5%	-23.7%
Civilian Population		0.5%	1.6%	2.6%	2.9%	-0.8%	-2.4%	-2.7%	-1.4%	-0.5%
Accessions		-0.8%	2.5%	-1.7%	-4.6%	-26.9%	-32.0%	-39.2%	-48.9%	-46.2%
Applications		-4.2%	-2.4%	-3.2%	-10.4%	-27.5%	-32.3%	-45.2%	-50.6%	-47.2%

Table 4

Hispanic or Latino (of any race) Representation										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Enlisted Army	7.0%	7.6%	8.3%	9.1%	9.7%	10.4%	10.9%	11.3%	11.6%	11.6%
Civilian Population	13.0%	13.4%	13.8%	14.7%	15.3%	17.6%	16.4%	16.6%	17.0%	17.4%
Accessions	9.6%	10.3%	10.7%	10.9%	11.1%	11.6%	10.7%	12.6%	12.2%	11.6%
Applications	10.1%	10.7%	10.8%	11.5%	11.9%	12.4%	13.5%	12.8%	13.2%	12.6%

Table 5

Hispanic or Latino (of any race) Percentage Change Since 1997										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Enlisted Army		9.5%	19.4%	30.7%	39.6%	49.6%	56.0%	62.3%	66.0%	66.9%
Civilian Population		3.5%	6.2%	13.3%	18.0%	35.6%	26.3%	28.1%	31.1%	33.6%
Accessions		7.5%	11.6%	14.5%	15.7%	21.4%	12.4%	32.0%	27.6%	21.3%
Applications		6.0%	7.0%	14.6%	18.5%	23.3%	34.2%	27.7%	31.6%	25.8%

Table 6

White Representation										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Enlisted Army	56.8%	56.3%	55.6%	55.2%	54.9%	55.7%	59.6%	63.5%	65.1%	66.6%
Civilian Population	81.6%	81.4%	81.1%	80.9%	80.7%	80.4%	79.5%	79.4%	79.0%	78.8%
Accessions	62.2%	61.4%	60.1%	61.3%	62.1%	66.5%	76.8%	72.5%	71.8%	74.9%
Applications	57.6%	58.3%	57.4%	57.3%	58.7%	62.4%	70.3%	62.9%	63.5%	68.3%

Table 7

White Percentage Change Since 1997										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Enlisted Army		-0.9%	-2.3%	-2.8%	-3.5%	-2.1%	4.8%	11.7%	14.6%	17.2%
Civilian Population		-0.2%	-0.5%	-0.8%	-1.1%	-1.4%	-2.5%	-2.6%	-3.1%	-3.4%
Accessions		-1.2%	-3.3%	-1.4%	-0.2%	7.0%	23.5%	16.6%	15.5%	20.5%
Applications		1.1%	-0.3%	-0.6%	1.8%	8.3%	22.0%	9.2%	10.2%	18.5%

Table 8

Calculated Separation Representation										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
White		70.8%	66.3%	63.3%	60.9%	57.1%	43.8%	48.9%	71.8%	53.8%
Black or African American		27.5%	24.6%	25.8%	23.3%	30.3%	24.7%	21.6%	24.1%	16.9%
Hispanic or Latino (of any race)		6.7%	6.5%	5.7%	7.0%	6.6%	9.2%	7.4%	12.6%	10.5%
Calculation: Demographic breakdowns of separations are not published, so the above is calculated by: Separations year Y equals Y-1 population plus Y-1 accessions minus year Y population. $(S_Y = P_{Y-1} + A_{Y-1} - P_Y)$.										

Table 9

Calculated Separation Representation Percent Change Since 1997										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
White		0.0%	-6.4%	-10.5%	-14.0%	-19.4%	-38.1%	-30.9%	1.5%	-24.0%
Black or African American		0.0%	-10.4%	-6.1%	-15.3%	10.4%	-9.9%	-21.4%	-12.2%	-38.4%
Hispanic or Latino (of any race)		0.0%	-3.5%	-14.7%	3.6%	-1.4%	36.1%	9.3%	87.9%	55.6%
Calculation: Demographic breakdowns of separations are not published, so the above is calculated by: Separations year Y equals Y-1 population plus Y-1 accessions minus year Y population. $(S_Y = P_{Y-1} + A_{Y-1} - P_Y)$, Furthermore, the above percentages the change from 1998 to the given year. (e.g. -24% for white, 2006, would mean that the white representation among separations has decreased by 24% from 1998 to 2006.										

Table 10

Calculated Separation Percentage Compared to Composition										
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
White		14.5%	10.7%	8.1%	6.0%	1.4%	-15.7%	-14.6%	6.7%	-12.8%
Black or African American		-2.0%	-4.8%	-3.3%	-5.6%	2.8%	-1.6%	-3.5%	0.2%	-5.7%
Hispanic or Latino (of any race)		-0.9%	-1.8%	-3.4%	-2.8%	-3.8%	-1.7%	-4.0%	1.1%	-1.2%
<p>Calculation: Demographic breakdowns of separations are not published, so the above is calculated by: Separations year Y equals Y-1 population plus Y-1 accessions minus year Y population. $(S_Y = P_{Y-1} + A_{Y-1} - P_Y)$, Furthermore, the above percentages are composition of separations minus composition of active duty enlisted Army. For this reason 1997 data is not recorded above.</p>										

Table 11

Appendix B: Glossary of Terms

Adm.....	Admiral
AFQT	Armed Forces Qualification Test
AIAN	American Indian or Alaskan Native
AR	Army Regulation
ARI	Army Research Institute for the Behavioral and Social Sciences
ASVAB.....	Armed Services Vocational Aptitude Battery
BLS	Bureau of Labor Statistics
Boot camp	Initial military training, also known as “Basic Training”
CPS	Current Population Survey
DOD.....	Department of Defense
DREAM Act	Development, Relief, and Education for Alien Minors Act of 2005 S.2075,
EOA	equal opportunity advisers
FOIA	Freedom of information act
IPUMS	Integrated public use microdata series, (Census microdata for social and economic research)
NHPI.....	Native Hawaiian or Other Pacific Islander
NPP	National Priorities Project]
OMB	Office of Management and Budget
USAAC.....	U.S. Army Accessions Command
USAREC.....	United States Army Recruiting Command

Works Cited

- Armor, David J. and Paul R. Sackett. "Manpower Quality in the All-Volunteer Force." In *The All-Volunteer Force: Thirty Years of Service*. Ed. Barbara A. Bicksler, Curtis L. Gilroy, and John T. Warner. Washington, D.C.: Brassey's, Inc, 2004.
- Baron, Keven, and Joseph Williams. "Military sees big decline in black enlistees - Iraq war cited in 58% drop since 2000." The Boston Globe 7 Oct. 2007 Third ed., National sec.: A1. Lexis Nexis. University of California, Berkeley, Berkeley. 22 Mar. 2009 <https://www.lexisnexus.com/us/lnacademic/results/docview/docview.do?docLinkInd=true&risb=21_T5841338723&format=GNBFI&sort=RELEVANCE&startDocNo=1&resultUrlKey=29_T5841338732&cisb=22_T5841338731&treeMax=true&treeWidth=0&csi=8110&docNo=1>.
- Bender, Bryan. "Immigration bill offers a military path to US dream." The Boston Globe 16 June 2007, Third ed., National sec.: A1. Lexis Nexis. University of California, Berkeley, Berkeley. 14 Mar. 2009 <https://www.lexisnexus.com/us/lnacademic/results/docview/docview.do?start=3&sort=RELEVANCE&format=GNBFI&risb=21_T5841459871>.
- Berestein, Leslie. "Military Aspect of Immigrant Bill Eyed." *Sign on San Diego*, by the Union-Tribune. 26 Sept. 2007. 3 Oct. 2007 <<http://www.signonsandiego.com/news/military/20070926-9999-1n26dream.html>>.
- Bicksler, Barbara A. and Lisa G. Nolan. Recruiting an All-Volunteer Force: The Need for Sustained Investment in Recruiting Resources, Policy Perspectives. Vol. 1, Number 1. September 2006

- DeNavas-Walt, Carmen, Bernadette D. Proctor, and Cheryl Hill Lee, U.S. Census Bureau, Current Population Reports, P60-231, Income, Poverty, and Health Insurance Coverage in the United States: 2005, U.S. Government Printing Office, Washington, DC, 2006.
- Durbin, Richard. Development, Relief, and Education for Alien Minors Act of 2005, S.2075. 18 Nov 2005. <<http://www.dreamact.info/>>.
- Ewing, Philip. "CNO: Future Navy needs more minority admirals." Navy Times 22 Sept. 2008. 14 Mar. 2009 <http://www.navytimes.com/news/2008/09/navy_diversity_092208/>.
- Friedman, Lisa, and Connie Llanos. "Opponents Mobilize Against 'Dream Act'" Alameda Times-Star 28 Sept. 2007. 2 Oct. 2007 <http://www.insidebayarea.com/timesstar/localnews/ci_7025039>.
- Hattiangadi, Anita U., Gary Lee, and Aline O. Quester. Recruiting Hispanics: The Marine Corps Experience. Final Report. D0009071.A2/Final. Alexandria, Va.: Center for Naval Analyses. 2004.
- Hernandez, Raymond, and Megan Thee. "Iraq's Costs Worry Americans, Poll Indicates." The New York Times 17 Sept. 2005, Late Edition ed., Section A; Column 1; Foreign Desk; The Reach Of War: Public Opinion; sec.: 6.
- Jordan, Bryant. "Army Recruiting Takes Mandatory Stand-Down." Benefiting the US Army, US Navy, US Air Force, Marine Corps, Coast Guard - Military.com. 12 Feb. 2009. 15 Mar. 2009 <<http://www.military.com/news/article/February-2009/army-recruiting-takes-mandatory-stand-down.html>>.
- Kane, Tim, Ph.d. Who Bears the Burden? Demographic Characteristics of U.S. Military Recruits Before and After 9/11. The Heritage Center for Data Analysis. Washington, D.C.: The Heritage Foundation, 2005. 2-21.

Maxfield, Dr. Betty D. Chief Office of Army Demographics, Headquarters, Department of the Army Deputy Chief of Staff, Army G-1, The Changing Profile of the Army FY: 2008.

2008. <<http://www.armyg1.army.mil/demographics>>.

Miriam King, Steven Ruggles, Trent Alexander, Donna Leicach, and Matthew Sobek. *Integrated Public Use Microdata Series, Current Population Survey: Version 2.0.* [Machine-readable database]. Minneapolis, MN: Minnesota Population Center [producer and distributor], 2004. cps.ipums.org/cps

National Priorities Project: Chart 6: Active-duty Army - Recruits by Neighborhood Income, 2005, 2007, 2008. National Priorities Project. 2008. 22 Feb. 2009

<http://www.nationalpriorities.org/militaryrecruiting2008/active_duty_army/recruits_by_neighborhood_income>.

Santos, Fernanda. "At Bronx Latino Festival, the Army Sponsors the Music." The New York Times 30 July 2007, Late Edition - Final ed., sec. B: 3. Lexis Nexis. University of

California, Berkeley, Berkeley. 14 Mar. 2009 <https://www.lexisnexis.com/us/Inacademic/results/docview/docview.do?start=2&sort=RELEVANCE&format=GNBFI&risb=21_T5841459871>.

Segal, Mady and David Segal, "African Americans and Latinos in the U.S. Military: Trends in Representation" *Paper presented at the annual meeting of the American Sociological Association, Montreal Convention Center, Montreal, Quebec, Canada, Aug 10, 2006*

<Not Available>. 2009-03-04 <http://www.allacademic.com/meta/p103683_index.html>

Soeters, Joseph and Jan van der Meulen, ed. Cultural Diversity in the Armed Forces, An international comparison. Cass Military Studies. New York: Routledge, 2007.

Tyson, Ann S. "Youths in Rural U.S. are Drawn to Military: Recruits' Job Worries Outweigh War Fears." The Washington Post 4 Nov. 2005, sec. A: 01.

United States Bureau Of Labor Statistics 2008 *Employment Status Of The Civilian Noninstitutional Population 16 To 24 Years Of Age By Sex, Race, And Hispanic Or Latino Ethnicity, July 2005-2008*, Economic News Release, <http://data.bls.gov/cgi-bin/print.pl/news.release/youth.t02.htm>

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY1997. 1998.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY1998. 2000.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY1999. 2001.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2000. 2002.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2001. 2003.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2002. 2004.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2003. 2005.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2004. 2006.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2005. 2007.

United States. Department of Defense. Office of the Under Secretary of Defense, Personnel and Readiness. Population Representation in the Military Service: FY2006. 2008.

United States. U.S. Army Accessions Command (USAAC). Shaping the Youth Market. Accessions Research Consortium. 2005.

United States. U.S. Army Recruiting Command. Department of the Army. Recruiting Incentive Awards USAREC Regulation 672-10. Fort Knox, 2002.

United States. U.S. Census Bureau. State & County Quick Facts Tulare County, California. 2007. 02 Mar. 2009 <<http://quickfacts.census.gov/qfd/states/06/06107.html>>.

Zavis, Alexandra. "Army Wants More from L.A.; Recruiting Is Tough Because Of the Large Immigrant Population and Poor Schools. But A New Push Is On." Los Angeles Times 28 Dec. 2008, Home ed., California, B sec.: 1. Lexis Nexis. University of California, Berkeley, Berkeley. 14 Mar. 2009 <https://www.lexisnexis.com/us/Inacademic/results/docview/docview.do?start=4&sort=RELEVANCE&format=GNBFI&risb=21_T5841459871>.

Works Consulted

Hosek, Susan D., Peter Tiemeyer, Rebecca Kilbourn, Debra A. Strong, Selika Ducksworth,

Reginald Ray. Minority and Gender Differences in the Officer Career Progression.

California: RAND; National Defense Research Institute, 2001.

United States. Department of the Army. Army Regulation (AR) 601-1, Assignment of Enlisted

Personnel to the U.S. Army Recruiting Command. Washington, DC, 2006.

United States. Department of the Army. AR 601-210 Active and Reserve Components

Enlistment Program. Washington, DC, 2007.